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CBC/RADIO-CANADA



CONSOLIDATED FINANCIAL STATEMENTS

2020-2021

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CONSOLIDATED STATEMENT OF FINANCIAL POSITION

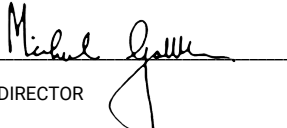
As at March 31


<i>(in thousands of Canadian dollars)</i>	NOTE	2021	2020
ASSETS			
Current			
Cash	4,24	90,107	72,386
Marketable securities	4,24	3,802	-
Bonds receivable	5,24	95,678	85,680
Promissory notes receivable	6	3,749	3,498
Trade and other receivables	7,24	177,841	138,398
Programming	8	384,407	319,475
Prepaid expenses		47,840	37,215
Investment in finance lease	9	4,141	3,878
Derivative financial instruments	24	-	1,410
Assets classified as held for sale	10	94	46
		807,659	661,986
Non-current			
Bonds receivable	5,24	26,687	-
Property and equipment	10	801,937	797,997
Intangible assets	11	32,437	24,861
Right-of-use (ROU) assets	12	339,464	358,501
Pension plan asset	15	868,261	689,590
Promissory notes receivable	6	24,106	27,855
Programming	8	36,812	79,966
Investment in finance lease	9	26,204	30,346
Deferred charges		29,533	29,142
		2,185,441	2,038,258
TOTAL ASSETS		2,993,100	2,700,244
LIABILITIES			
Current			
Accounts payable and accrued liabilities	13	119,578	115,968
Provisions	14	19,881	29,745
Pension plans and employee-related liabilities	15	219,391	200,609
Financial obligations	16	35,732	34,607
Lease liabilities	17	18,610	18,296
Deferred revenue and other liabilities	18	18,286	17,092
Derivative financial instruments	24	592	-
		432,070	416,317
Non-current			
Deferred revenue and other liabilities	18	30,327	36,715
Pension plans and employee-related liabilities	15	243,323	234,492
Financial obligations	16	201,472	230,823
Lease liabilities	17	313,389	330,063
Deferred capital funding	20	502,479	529,910
		1,290,990	1,362,003
TOTAL LIABILITIES		1,723,060	1,778,320
EQUITY			
Retained earnings		1,269,285	921,214
Total equity attributable to the Corporation		1,269,285	921,214
Non-controlling interests	2	755	710
TOTAL EQUITY		1,270,040	921,924
TOTAL LIABILITIES AND EQUITY		2,993,100	2,700,244

Contingent liabilities (Note 14) and Commitments (Note 27)

The accompanying notes form an integral part of the consolidated financial statements.

APPROVED BY THE BOARD OF DIRECTORS


DIRECTOR


DIRECTOR

CONSOLIDATED STATEMENT OF INCOME (LOSS)

<i>(in thousands of Canadian dollars)</i>	NOTE	For the year ended March 31	
		2021	2020
REVENUE	19		
Advertising		253,472	262,477
Subscriber fees		124,045	123,466
Other income		119,474	107,587
Financing and investment income		6,953	10,883
		503,944	504,413
GOVERNMENT FUNDING	20		
Parliamentary appropriation for operating expenditures		1,291,402	1,098,114
Parliamentary appropriation for working capital		4,000	4,000
Amortization of deferred capital funding		98,944	106,944
		1,394,346	1,209,058
EXPENSES			
Television, radio and digital services costs		1,634,081	1,669,064
Transmission, distribution and collection costs		56,892	58,989
Corporate management costs		10,611	10,801
Finance costs	21	26,509	24,353
		1,728,093	1,763,207
Results before other gains and losses and income taxes		170,197	(49,736)
OTHER GAINS AND LOSSES			
Gain (loss) on disposal of property and equipment and intangibles	10,11	3,046	(9,368)
Results before income taxes		173,243	(59,104)
Income tax expense	22	31,149	-
Net results for the year		142,094	(59,104)
Net results attributable to:			
The Corporation		142,049	(59,178)
Non-controlling interests	2	45	74
		142,094	(59,104)

The accompanying notes form an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS)

<i>(in thousands of Canadian dollars)</i>	NOTE	For the year ended March 31	
		2021	2020
COMPREHENSIVE INCOME (LOSS)			
Net results for the year		142,094	(59,104)
Other comprehensive income - not subsequently reclassified to net results			
Remeasurements of defined benefit plans	15	206,022	260,836
Total comprehensive income for the year		348,116	201,732
Total comprehensive income attributable to:			
The Corporation		348,071	201,658
Non-controlling interests	2	45	74
		348,116	201,732

The accompanying notes form an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

<i>(in thousands of Canadian dollars)</i>	NOTE	Retained earnings and total equity attributable to the Corporation	Non-controlling interests	Total
Balance as at March 31, 2020		921,214	710	921,924
Changes during the year				
Net results for the year		142,049	45	142,094
Remeasurements of defined benefit plans	15	206,022	-	206,022
Total comprehensive income for the year		348,071	45	348,116
Balance as at March 31, 2021		1,269,285	755	1,270,040

<i>(in thousands of Canadian dollars)</i>	NOTE	Retained earnings and total equity attributable to the Corporation	Non-controlling interests	Total
Balance as at March 31, 2019		719,556	636	720,192
Changes during the year				
Net results for the year		(59,178)	74	(59,104)
Remeasurements of defined benefit plans	15	260,836	-	260,836
Total comprehensive income for the year		201,658	74	201,732
Balance as at March 31, 2020		921,214	710	921,924

The accompanying notes form an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

<i>(in thousands of Canadian dollars)</i>	NOTE	For the year ended March 31	
		2021	2020
CASH FLOWS FROM (USED IN)			
OPERATING ACTIVITIES			
Net results for the year		142,094	(59,104)
Adjustments for:			
(Gain) loss on disposal of property and equipment and intangibles	10,11	(3,046)	9,368
Financing and investment income	19	(6,953)	(10,883)
Finance costs	21	26,509	24,353
Change in fair value of financial instruments designated as fair value through profit and loss	24	2,002	(1,318)
Depreciation and amortization	10,11,12	108,629	117,913
Change in deferred charges		(391)	12,639
Net change in programming asset	8	43,979	(46,375)
Amortization of deferred capital funding	20	(98,944)	(106,944)
Change in deferred revenue and other liabilities [non-current]	18	(7,213)	27,146
Change in pension plan asset	15	(178,671)	(191,989)
Change in pension plans and employee-related liabilities	15	218,807	256,615
Amortization of bond premium	5	405	336
Movements in working capital	23	(98,709)	(22,535)
		148,498	9,222
FINANCING ACTIVITIES			
Payment of lease liabilities	17	(18,199)	(32,346)
Repayment of financial obligations	16	(27,536)	(25,786)
Interest paid		(26,386)	(24,282)
		(72,121)	(82,414)
INVESTING ACTIVITIES			
Parliamentary appropriations for capital funding	20	71,513	108,684
Additions to property and equipment and intangible assets	10,11	(103,089)	(146,433)
Acquisition of bonds receivable	5	(123,735)	(184,514)
Acquisition of marketable securities	4	(3,802)	-
Net proceeds from disposal of property and equipment	10	950	246
Collection of financial assets	5,6,9	93,336	268,141
Interest received		6,171	9,757
		(58,656)	55,881
Change in cash		17,721	(17,311)
Cash, beginning of the year		72,386	89,697
Cash, end of the year		90,107	72,386

The accompanying notes form an integral part of the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2021

BUSINESS AND ENVIRONMENT

This Section sets out the Corporation's accounting policies that relate to the financial statements as a whole. Where an accounting policy is specific to one note, the policy is described in the note to which it relates. This section also shows new and future changes in policies, if any, and whether they are effective in 2021 or later years. We explain how these changes are expected to impact the financial position and performance of the Corporation.

1. GENERAL INFORMATION

CBC/Radio-Canada ("the Corporation", "We", "Us", "Our") was first established by the 1936 Broadcasting Act. The Corporation, a federal Crown Corporation domiciled in Canada, is an agent of Her Majesty and all assets and liabilities are those of the Government. Our registered office is located at 181 Queen Street, Ottawa ON K1P 1K9. The Corporation is accountable to Parliament through the Minister of Canadian Heritage and in accordance with section 85(1.1) of the *Financial Administration Act*, the Corporation is exempt from certain sections from Divisions I to IV of Part X of this Act.

As the national public broadcaster, we provide radio, television and digital services in both official languages, delivering predominantly and distinctly Canadian programming to reflect Canada and its regions to national and regional audiences.

These consolidated financial statements have been authorized for issuance by the Board of Directors on June 15, 2021.

2. SIGNIFICANT ACCOUNTING POLICIES

A. Basis of Presentation

These consolidated financial statements were prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and as adopted by the Accounting Standards Board Canada. We have consistently applied the same accounting policies throughout all periods presented, as if these policies had always been in effect. These consolidated financial statements were prepared on a historical cost basis, except for pension plans and post-employment benefits which are measured on an actuarial basis.

All amounts are in Canadian dollars, which is our functional currency, and rounded to the nearest thousand, unless otherwise noted.

Changes in Presentation

We modified the classification of its revenue arising from commercial production and social media platforms to better reflect the nature of these revenue streams. As a result, a total of \$8.7 million was reclassified from "Other income" to "Advertising" in the Consolidated Statement of income (loss) for the year ended March 31, 2020. For further details, refer to Note 19.

B. Significant Items impacting the Current Year

COVID-19 pandemic

The COVID-19 pandemic continued to impact certain financial information and related estimates and judgments disclosed in these financial statements. We reviewed the March 31, 2021 statement of financial position, and results of operations for the year then ended, for all known effects of the pandemic. The most critical areas of review and any resulting impacts include:

Programming assets

The COVID-19 pandemic resulted in certain programming activities being delayed or cancelled. During the third quarter of 2020-2021, we recorded a write-down to the licence we hold to broadcast National Hockey League games as the 2020-21 calendar was announced with a shorter regular season. There were no significant changes made to the measurement of other programming assets during the year.

Advertising sales and trade receivables

Our main source of advertising revenue is derived from agreements with large agencies. The global advertising industry continues to be affected by the economic slowdown resulting from the COVID-19 pandemic since this industry is closely linked to macroeconomic activity. Management is monitoring the credit ratings of large advertising agencies. In addition, we continue to carefully monitor the aging and collection performance of our accounts receivable, especially as small to medium sized agencies and direct advertisers are particularly challenged by the current economic environment. This did not result in a significant increase in our estimated expected credit losses (ECL) during the year.

Pension accounting

Our pension discount rate has decreased by 49 basis-points when compared to March 31, 2020. This is despite long-term government bond yields having increased over the same period following a growing expectation of a relatively quick economic recovery as the vaccine roll out continues, alongside fears about the risk of higher inflation.

The fall in the discount rate has been driven by a significant narrowing of credit spreads since March 31, 2020. At the previous year end, there was considerable uncertainty playing out in credit markets with concerns about the impact on the economy which resulted to higher credit spreads as at March 31, 2020. As the impact of the global pandemic became known with government stimulus and support that were introduced, credit spreads have returned to more normal levels, leading to the fall in the discount rate.

C. Basis of Preparation

This section includes accounting policies that relate to the basis of preparation of these consolidated statements as a whole. It also describes estimates Management developed and critical judgments made in the process of applying our policies, and how they affect the amounts reported in the consolidated financial statements. These critical accounting estimates and judgments could have a significant effect on the amounts reported since materially different amounts could result from different conditions or using different assumptions. Where an accounting policy is applicable to a specific note to the financial statements, the policy is described within that note, together with any related estimates and judgments.

i) Principles of Consolidation

ACCOUNTING POLICIES

We consolidate the financial statements of our subsidiary (Documentary Channel “*documentary*”) and structured entities (the Broadcast Centre Trust and the CBC Monetization Trust) from the date we gained control. The subsidiary and structured entities are entities we continue to control. Control is achieved by having each of the following:

- Power over the investee through giving us the right to direct the relevant activities of the investee;
- Exposure, or rights, to variable returns from involvement with the investee; and
- The ability for us to exercise our power over the investee to affect the returns of the investee.

The accounting policies of the subsidiary and structured entities are consistent with our accounting policies. All inter-company transactions, balances, income and expenses are eliminated in full on consolidation. Changes in our interests in the subsidiary that do not result in a loss of control are accounted for as equity transactions.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We consolidate the CBC Monetization Trust and the Broadcast Centre Trust, as we judge that we control these investees, as defined in IFRS 10 *Consolidated Financial Statements*.

Information about our Subsidiary and Structured Entities

Subsidiary

Our Canadian subsidiary is *documentary*:

documentary

Ownership 2021: 82% / 2020: 82%

Principal Activity Discretionary television service broadcasting documentaries

How we Achieved Control Majority interest and active participation on *documentary*'s Board of Directors and Board sub-committees.

Since *documentary*'s fiscal year end is August 31, additional financial statements corresponding to our reporting period are prepared for consolidation purposes.

There are no significant restrictions imposed on our ability to access or use assets and settle the liabilities of *documentary*. Specifically, there are no significant restrictions imposed on us or our subsidiary relating to the ability to transfer funds to investors.

Consolidated Structured Entities

We have two structured entities:

The Broadcast Centre Trust (BCT) – In order to finance the construction of the Canadian Broadcasting Centre (the building), the BCT issued \$400 million of bonds on January 30, 1997 maturing in May 2027, which are guaranteed by the rent payments for the premises that we occupy. The rent payable by us to the BCT covers all interest and principal on the bonds, all other payments on the bonds and all operating expenses and liabilities of the BCT. The BCT is:

- A lessee under a long-term lease with us for the land on which the building is located in Toronto and for which rent was paid in the amount of one dollar on October 1, 1988; and
- A lessor under a long-term sub-lease with us for the building.

Through our rent payments to the BCT, we also guarantee the bonds payable. See Note 16 for further details.

The Broadcast Centre Trust	
Nature of Trust	Charitable trust
How we Achieved Control	Entity designed to conduct a narrow well-defined leasing activity on our behalf, while management holds ultimate decision making powers over relevant activities
Other Information	March 31 year-end

The CBC Monetization Trust – In 2003, we sold two parcels of land to Ontrea Inc. in exchange for the consideration of two promissory notes receivable. The CBC Monetization Trust was created in 2009 for the purpose of acquiring our interest in the promissory notes receivable.

Through the CBC Monetization Trust, we have two promissory notes receivable and an investment in a finance lease relating to the sale and rental of parcels of land. These notes receivables are pledged as collateral for their total carrying value to our borrowings through notes payable. See Notes 6, 9 and 16 for further information.

CBC Monetization Trust	
Nature of Trust	Charitable trust
How we Achieved Control	<p>We bear the majority of the risks associated with the collection of the Trust's receivables through the guarantee we have provided.</p> <p>Entity designed to conduct a narrow well-defined activity to monetizing long-term receivables as part of the Recovery Plan implemented to manage budgetary shortfalls in 2009-2010.</p> <p>Predefined contractual arrangement gives us the majority of decision making powers over relevant activities that expose us to variable returns.</p>
Other Information	<p>December 31 year-end</p> <p>Additional financial statements prepared for consolidation purposes.</p>

We do not have interests in joint arrangements or unconsolidated structured entities.

During the current year, we have not provided, and have no current intention to provide any further financial and other support to our consolidated structured entities.

ii) Operating Expenses

Television, Radio and Digital Services Costs

Television, radio and digital services costs are expensed when incurred or amortized and include all costs related to the production of programs, including direct out-of-pocket expenditures, departmental and administration expenses, the cost of activities related to technical labour and facilities. A portion of our indirect expenses that are attributable to the costs of generating programming (such as services provided by People and Culture, Finance and Administration, Media Technology and Infrastructure Services (MTIS), as well as a portion of depreciation and amortization) are also included in the related program costs. Television, radio and digital services costs also include other programming-related activities, such as Marketing and Sales, Merchandising and Communications.

Transmission, Distribution and Collection Costs

Transmission, distribution and collection costs are expensed when incurred and include all costs related to the broadcasting of our programs, including direct out-of-pocket expenditures, departmental and administration expenses, and the cost of activities related to technical labour. A portion of the expenses that are attributable to the cost of transmission and distribution, such as services provided by People and Culture, Finance and Administration, MTIS, as well as a portion of depreciation and amortization are included in the related expenses.

iii) Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. For financial reporting purposes, fair value measurements are categorized as Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs. Our fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value.

The three levels of the fair value hierarchy are:

Level 1 – Fair value measurement derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Fair value measurements derived from inputs that are directly (i.e. as prices) or indirectly (i.e. derived from prices) observable other than Level 1 inputs.

Level 3 – Fair value measurements derived from valuation techniques that require inputs which are both based on unobservable market data and significant to the overall fair value measurement.

iv) Asset Impairment

The carrying amounts of our property and equipment, intangible assets, right-of-use (ROU) assets and programming assets are reviewed at each reporting date at the cash-generating unit (CGU) level to determine whether there is any indication of impairment. For the purpose of impairment testing, a CGU is the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets. Assets are tested at the CGU level when they cannot be tested individually.

Assets that are not yet available for use are tested for impairment at every reporting period regardless of whether an impairment indicator exists.

Under our business model, no assets are considered to generate cash flows that are largely independent of the cash flows of other assets and liabilities. Instead, all assets interact to create the “broadcast network production operation” which includes real estate, equipment and intangible assets. These operations are funded by overall parliamentary appropriations, national and local advertising and other commercial revenue. Overall levels of cash flows reflect public policy requirements and decisions. They reflect budgetary funding provided to us in its entirety. If there are indicators of impairment present, the asset’s recoverable amount is estimated. An impairment loss is recognized if the carrying amount of an asset exceeds its estimated recoverable amount.

v) *Deferred Charges*

Deferred charges are primarily composed of services paid in advance that will be received in a period that exceeds twelve months from the date of our Consolidated Statement of Financial Position.

vi) *Regulatory Licenses*

We hold licenses, granted by the Canadian Radio-television and Telecommunications Commission (CRTC), for all our conventional television, radio and specialty services. We are required to meet specific regulatory obligations in return for the privilege of holding these broadcasting licenses and have elected to record these non-monetary grants at their nominal value of nil.

vii) *Additional Significant Accounting Policies*

To ease the reading of these consolidated financial statements, additional significant accounting policies, estimates and judgments (with the exception of those identified in Note 2) are disclosed throughout the notes, with the related financial disclosures. See table below for reference purposes:

ACCOUNTING AREA	PAGE	ACCOUNTING POLICIES	CRITICAL ACCOUNTING ESTIMATES AND JUDGMENT	ACCOUNTING AREA	PAGE	ACCOUNTING POLICIES	CRITICAL ACCOUNTING ESTIMATES AND JUDGMENT
Trade and Other Receivables (Note 7)	76	✓	✓	Deferred Revenue and Other Liabilities (Note 18)	103	✓	✓
Programming (Note 8)	77	✓	✓	Revenue (Note 19)	104	✓	✓
Property and Equipment (Note 10)	80	✓	✓	Government Funding (Note 20)	110	✓	✓
Intangible Assets (Note 11)	84	✓	✓	Finance Costs (Note 21)	111	✓	
Right-of-Use (ROU) Assets (Note 12)	86	✓	✓	Income Taxes (Note 22)	112	✓	✓
Accounts Payable and Accrued Liabilities (Note 13)	87	✓		Financial Instruments (Note 24)	114	✓	✓
Provisions and Contingent Liabilities (Note 14)	88	✓	✓	Related Parties (Note 26)	120	✓	
Pension Plans and Employee-Related Liabilities (Note 15)	89	✓	✓	Commitments (Note 27)	122	✓	✓
Lease Liabilities (Note 17)	101	✓	✓				

3. NEW AND FUTURE CHANGES IN ACCOUNTING POLICIES

A. Adoption of New and Revised International Financial Reporting Standards

At the date of this report, there were no new pronouncements issued by the IASB or the IFRS Interpretations Committee that impacted these consolidated financial statements.

B. Future Accounting Changes

At the date of this report, there were no future accounting standards or amendments issued by the IASB that are expected to significantly impact our consolidated financial statements.

ASSETS AND LIABILITIES

This section shows the assets used to fulfill our mandate and the liabilities incurred as a result. On the following pages there are notes covering working capital, non-current assets and liabilities, provisions and pension.

4. CASH AND MARKETABLE SECURITIES

Marketable securities comprise short-term certificates of deposit with an original maturity of three months or less.

	March 31, 2021	March 31, 2020
Cash on hand	454	671
Bank balances	89,653	71,715
Total cash	90,107	72,386
Total marketable securities	3,802	-

Interest revenue generated from bank balances and marketable securities and presented as Financing and investment income totaled \$1.5 million for the year (2020 - \$3.8 million).

5. BONDS RECEIVABLE

We hold Canada Mortgage Bonds to fund future commitments. The following table presents the contractual maturity profile of bonds receivable based on their carrying value:

	March 31, 2021	March 31, 2020
Less than one year	95,678	85,680
Later than one year but not later than five years	26,687	-
Total	122,365	85,680

Interest revenue generated from bonds receivable and presented as Financing and investment income totaled \$0.4 million for the year (2020 - \$1.7 million).

6. PROMISSORY NOTES RECEIVABLE

At March 31, 2021, through the CBC Monetization Trust, a structured entity, we hold two promissory notes receivable relating to the sale of parcels of land. These notes, which mature in May 2027, bear a fixed annual interest rate of 7.15%, with payments made in arrears in equal blended monthly instalments.

The notes have a carrying value of \$27.9 million as at March 31, 2021 (March 31, 2020 – \$31.4 million) and are pledged as collateral for their total carrying value to our borrowings through notes payable (see Note 16).

The following table presents the contractual maturity profile of promissory notes receivable based on carrying value:

	March 31, 2021	March 31, 2020
Less than one year	3,749	3,498
Later than one year but not later than five years	17,899	16,704
More than five years	6,207	11,151
Total	27,855	31,353

Interest revenue generated from promissory notes receivable and presented as Financing and investment income totaled \$1.9 million for the year (2020 - \$2.2 million).

7. TRADE AND OTHER RECEIVABLES

Trade and other receivables represent amounts we expect to collect from other parties. Our trade and other receivables are mainly derived from the sale of broadcast advertising and subscriptions.

ACCOUNTING POLICIES

Trade and other receivables are recognized initially at fair value and subsequently measured at amortized cost less a provision for expected credit losses. We recognize a provision for expected credit losses for receivables based on a lifetime expected credit loss determined in accordance with Note 24 *Financial Instruments*.

Before accepting new advertising customers, we conduct a credit assessment. An external credit scoring agency may be used to assess the potential customer's credit quality and define credit limits by customer.

Limits and scoring attributed to customers are reviewed at least once a year to determine whether adjustments are required. In addition, we monitor our customers throughout the year for any indications of deterioration in credit quality.

When a trade receivable is deemed to be uncollectible, it is written off against the provision for expected credit losses. Subsequent recoveries of amounts previously written off are credited to the Consolidated Statement of Income (Loss) in Television, radio and digital services costs.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Determining when there is reasonable expectation that we will not be able to collect some of the amounts due requires judgment.

Supporting Information

	March 31, 2021	March 31, 2020
Trade receivables	166,001	125,639
Provision for expected credit losses	(507)	(384)
Other	12,347	13,143
Total	177,841	138,398

Trade and other receivables are subject to credit risk, which is further discussed in Note 24 B.

8. PROGRAMMING

Programming consists of programs that require our involvement during the production and acquired license agreements for programming material.

ACCOUNTING POLICIES

Programming completed and in the process of production (excluding acquired license agreements) is recorded at cost less accumulated amortization and accumulated write-offs, on an individual basis. Costs include materials and services, labour and other direct expenses applicable to programming. A portion of our indirect expenses that are attributable to the costs of generating programming (such as services provided by People and Culture, Finance and Administration and Media Technology and Infrastructure Services (MTIS), as well as a portion of depreciation and amortization) are also included in the related program costs.

Programming comprises inventory programs produced with our involvement ("non-procured programming") and license agreements acquired from third parties ("procured programming").

Payments made under the terms of each acquired license agreement are recorded as either current or non-current programming. Non-procured programming is usually recorded as current since the programs are available for immediate use once completed, unless noted otherwise in the agreement. License agreements are recorded as current programming if the rights to broadcast start within the next twelve months and as non-current programming if the right to broadcast starts beyond twelve months. Non-current programming rights are transferred to current programming once they are expected to be broadcast within the next twelve months.

Programming costs are recognized as television, radio and digital services costs on the Consolidated Statement of Income (Loss), according to the amortization schedule in this section or when deemed unrecoverable.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We are required to determine an appropriate amortization rate for each type of programming. Management's intended use for each program-type considers program contract terms, broadcast experience, past audience experience and future telecast plans when determining the amortization schedule for programming. The intended use of programming is reviewed at each year-end.

There are a number of uncertainties inherent in estimating management's foreseeable use of its programming assets, particularly as they relate to assumptions regarding viewership patterns and consumption habits. Management periodically reviews amortization rates.

Changes in these assumptions could result in adjustments to amounts recognized in the Consolidated Statement of Financial Position and Statement of Income (Loss).

We have estimated the value of non-monetary consideration provided to Rogers Telecommunications Inc. ("Rogers") for *Hockey Night in Canada* sublicensing over the remainder of the contract term. See Note 8 B. for more information.

Amortization Schedule

For our conventional television programming with multiple telecasts, management primarily uses the following recognition basis:

CATEGORY	DESCRIPTION	AMORTIZATION SCHEDULE BY TELECAST	
		CBC rates	Radio-Canada rates
Conventional television programming	Broadcast rights for all programming categories	Between 80% / 20% and 20% / 20% / 20% / 20% / 20%	Between 100% and 20% / 20% / 20% / 20% / 20%
Speciality television programming	Broadcast rights for all programming categories	Between 70% / 30% and 50% / 30% / 20%	Evenly over the contract period up to a maximum of 3 years
Digital programming	Streaming rights for all programming categories	100% once the program is made available online	100% once the program is made available online

During this fiscal year, we reviewed the amortization rates for some programming genres. To do so, we carried out an analysis of the respective genre broadcast experience, audience results and management's intention for future telecasts. We updated some of our rates, resulting in a net impact of \$2.6 million for the year ended March 31, 2021. This increase has been recorded as Television, radio and digital services costs in the Consolidated Statement of Profit (Loss). Due to the nature of programming assets and fluctuations in the programming schedule, it is impracticable to estimate the effect of this change on future periods.

Supporting Information

A. Programming by Category

	March 31, 2021	March 31, 2020
Completed programs	155,663	178,875
Programs in process of production	116,618	100,712
Broadcast rights available for broadcast within the next twelve months	112,126	39,888
	384,407	319,475
Broadcast rights not available for broadcast within the next twelve months	36,812	79,966
	421,219	399,441

B. Movement in Programming

	March 31, 2021	March 31, 2020
Opening balance	399,441	316,356
Additions	1,106,713	1,198,534
Programs broadcast	(1,084,935)	(1,115,449)
Balance, end of year	421,219	399,441

Programs broadcast include programming write-offs for the year ended March 31, 2021 of \$8.9 million (2020 – \$7.9 million). Programming write-offs are mainly due to terminated projects, programming not suitable for telecast or pilots not progressing into a series. Write-offs were also made as a result of COVID-19 (see Note 2 B.).

The Corporation has an agreement with Rogers for the continued airing of *Hockey Night in Canada* for Saturday night and playoff hockey. Under this arrangement, we acquired a licence to broadcast hockey in exchange for providing Rogers airtime to generate advertising revenue and the use of certain trademarks. The agreement started in the year ended March 31, 2020, and is for seven years with optional cancellation clauses after the third year.

As no monetary amounts are to be exchanged, an estimate was calculated for the fair value of a seven year broadcast licence acquired, and this has been recorded as Programming in our consolidated financial statements. An estimate of the corresponding deferred revenue has been recorded in the liabilities of our consolidated financial statements. We will recognize these items in revenue and expenses over the seven-year term of this agreement.

9. INVESTMENT IN FINANCE LEASE

The investment in finance lease, which is held by CBC Monetization Trust, relates to the rental of two parcels of land in Toronto that bear an implicit annual interest rate of 7.15% and with terms ending in May 2027. These receivables are pledged as collateral for their total carrying value to our borrowings through notes payable.

	Minimum payments receivable	Present value of minimum payments receivable	Minimum payments receivable	Present value of minimum payments receivable
	March 31, 2021		March 31, 2020	
Less than one year	6,050	5,825	6,050	5,825
Less: unearned financing income	(1,909)	-	(2,172)	-
	4,141	5,825	3,878	5,825
Later than one year but not later than five years	24,199	19,608	24,199	19,608
More than five years	7,058	4,755	13,108	8,228
Less: unearned financing income	(5,053)	-	(6,961)	-
	26,204	24,363	30,346	27,836
Total	30,345	30,188	34,224	33,661

Interest revenue presented as Financing and investment income totaled \$2.0 million for the year (2020 - \$2.2 million).

10. PROPERTY AND EQUIPMENT

ACCOUNTING POLICIES

Property and equipment are recorded at cost less accumulated depreciation and accumulated impairment losses. Costs include expenditures that are directly attributable to the acquisition of the items. The cost of assets we constructed include materials, direct labour and related overheads. Amounts included in uncompleted capital projects are transferred to the appropriate property and equipment classification upon completion.

Depreciation of property and equipment is calculated using the straight-line method and rates are based on the estimated useful life of the property and equipment, beginning when an asset becomes available for its intended use. Where major parts of an asset have useful lives different from the asset as a whole, they have been componentized and depreciated according to the major components to which they pertain. The cost of replacing a part of an item of property and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to us and its cost can be measured reliably. The carrying amount of the replaced part is derecognized.

Leasehold improvements are capitalized and then depreciated over the shorter of the lease term and the asset's useful life.

We classify an asset as held for sale if its carrying amount will be recovered principally through a sale rather than through continuing use. This condition is met only when the sale is highly probable and the asset is available for immediate sale in its present condition. For assets with total expected sale proceeds of \$4 million or more, Governor in Council's approval is required for these assets to be classified as held for sale. Assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

We derecognize an item of property and equipment on disposal, or when no future economic benefits are expected from its use. The gain or loss arising from the disposal or retirement of an item of property and equipment is determined as the difference between the sale net proceeds and the carrying amount of the asset, and is recognized as other gains and losses in the Consolidated Statement of Income (Loss).

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We are required to estimate the expected useful lives of our property and equipment. In determining the expected useful lives of these assets, we take into account past experience, industry trends and specific factors, such as changing technologies and expectations for the in-service period of these assets.

The appropriateness of useful lives of these assets and depreciation method are assessed annually, with the effect of any changes in estimate accounted for on a prospective basis.

Changes to useful life estimates would affect future depreciation expenses and future carrying values of assets. Useful lives of property and equipment are included in the table below.

When an item of property and equipment comprises individual components for which different depreciation methods or rates are appropriate, judgment is used in determining the appropriate level of componentization.

Critical Accounting Estimates and Judgments (continued)

Useful lives used in the calculation of depreciation are as follows:

Buildings	15 to 65 years
Leasehold improvements	The lesser of the lease term and the economic useful life of the asset
Technical equipment	
Transmitters and towers	20 years
Electrical equipment	16 years
Other	8 years
Computer, office equipment and other	
Computers (hardware)	
Servers	5 years
Personal computers	3 years
Automotive	
Specialized vehicles	20 years
Television and radio news trucks, 5-ton and 10-ton heavy trucks	12 years
Snowmobiles, all terrain vehicles	10 years
Utility vehicles, vans	8 years
Automobile and minivans	5 years
Furnishings and office equipment	10 years

Supporting Information

A. Cost and Accumulated Depreciation

The property and equipment carrying amounts are as follows:

	March 31, 2021	March 31, 2020
Cost	2,016,395	1,967,166
Accumulated depreciation	(1,214,458)	(1,169,169)
Total	801,937	797,997

	Land	Buildings	Leasehold improvements	Technical equipment	Computer, office equipment and other	Uncompleted capital projects	Total
Cost as at March 31, 2020	107,790	459,590	182,739	977,756	148,652	90,639	1,967,166
Additions	101	10	-	8,373	5,754	68,992	83,230
Transfers (refer to Note 11)	(5)	9,257	1,114	13,487	7,269	(29,630)	1,492
Assets classified as held for sale	(70)	(30)	-	-	-	-	(100)
Disposals and write-offs	-	(7,810)	(74)	(23,397)	(3,975)	(137)	(35,393)
Cost as at March 31, 2021	107,816	461,017	183,779	976,219	157,700	129,864	2,016,395
Accumulated depreciation as at March 31, 2020	-	(260,652)	(41,585)	(758,470)	(108,462)	-	(1,169,169)
Depreciation for the year	-	(19,870)	(8,267)	(39,912)	(11,629)	-	(79,678)
Reclassification of depreciation on assets classified as held for sale	-	43	-	-	-	-	43
Reclassification of depreciation on disposals and write-offs	-	7,559	36	22,777	3,974	-	34,346
Accumulated depreciation as at March 31, 2021	-	(272,920)	(49,816)	(775,605)	(116,117)	-	(1,214,458)
Net carrying amount as at March 31, 2021	107,816	188,097	133,963	200,614	41,583	129,864	801,937

	Land	Buildings	Leasehold improvements	Technical equipment	Computer, office equipment and other	Uncompleted capital projects	Total
Cost as at March 31, 2019	107,746	476,560	69,895	1,013,947	158,140	122,400	1,948,688
Additions	-	21	-	12,631	5,375	106,398	124,425
Transfers (refer to Note 11)	-	10,032	116,403	8,711	7,697	(138,159)	4,684
Assets classified as held for sale	44	(12)	-	16	-	-	48
Disposals and write-offs	-	(27,011)	(3,559)	(57,549)	(22,560)	-	(110,679)
Cost as at March 31, 2020	107,790	459,590	182,739	977,756	148,652	90,639	1,967,166
Accumulated depreciation as at March 31, 2019	-	(254,443)	(40,290)	(761,823)	(118,843)	-	(1,175,399)
Depreciation for the year	-	(26,568)	(4,344)	(51,916)	(12,053)	-	(94,881)
Reclassification of depreciation on assets classified as held for sale	-	12	-	(5)	-	-	7
Reclassification of depreciation on disposals and write-offs	-	20,347	3,049	55,274	22,434	-	101,104
Accumulated depreciation as at March 31, 2020	-	(260,652)	(41,585)	(758,470)	(108,462)	-	(1,169,169)
Net carrying amount as at March 31, 2020	107,790	198,938	141,154	219,286	40,190	90,639	797,997

Refer to Note 27 A. for contractual commitments for the acquisition of property and equipment.

The depreciation for the year has been recorded in our Consolidated Statement of Income (Loss) as follows:

For the year ended March 31	2021	2020
Television, radio and digital services costs	65,724	78,979
Transmission, distribution and collection costs	13,580	15,462
Corporate management costs	374	440
Total	79,678	94,881

B. Impairment and Other Charges

There were no impairment losses recorded or reversed during the year ended March 31, 2021 (2020 - nil).

C. Assets Classified as Held for Sale

Consistent with our financial plan to reduce our real estate footprint, transmission sites were classified as held for sale for accounting purposes as at March 31, 2021 with a total carrying value of \$0.1 million (March 31, 2020 - \$0.1 million). These transmission sites are expected to be sold on a site by site basis over the next twelve months.

D. Disposals

For the fiscal year ended March 31, 2021

Insignificant net gains and losses during the year ended March 31, 2021 resulted from the disposal or retirements of equipment as part of our normal asset refresh cycle.

For the fiscal year ended March 31, 2020

During 2019-2020, we transferred a building to the province of Saskatchewan in exchange for a long-term lease arrangement. This resulted in a derecognition charge of \$4.6 million. We also recorded a loss of \$1.8 million on the continued partial derecognition of a component of the Toronto Broadcast Centre building and a loss of \$1.5 million on various obsolete technical equipment.

Other insignificant net gains and losses during the year ended March 31, 2020 resulted from the disposal or retirements of equipment as part of our normal asset refresh cycle.

11. INTANGIBLE ASSETS

Intangible assets are identifiable non-monetary assets without physical substance, represent future economic benefits and are controlled by us. Our intangible assets comprise software acquired separately and internally developed software for internal use.

ACCOUNTING POLICIES

Software acquired separately is recorded at cost at the acquisition date.

Expenditures relating to internally developed computer software applications are capitalized when the following criteria are met:

- The applications are technically feasible;
- We intend to complete the asset and to use it;
- We have the ability to use the asset;
- The development costs can be reliably measured;
- We have adequate technical, financial and other resources to complete the development of the asset and to use it; and
- It is probable that the asset will generate future economic benefits.

The amount initially recognized for internally developed software is the total of the expenditure incurred from the date the intangible asset first meets the recognition criteria listed above. Capitalization ceases when the developed asset is ready for use.

Subsequent expenditures on an intangible asset after its purchase or completion are recognized as expenses when incurred, unless it is probable that these expenditures will enable the asset to generate future economic benefits in excess of its originally assessed standard of performance, and the expenditure can be measured and attributed to the asset reliably. Where no internally developed software can be recognized, development expenditures are recognized in our Consolidated Statement of Income (Loss) in the period in which they are incurred.

Subsequent to initial recognition, software acquired separately and internally developed software are reported at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over the estimated useful lives (three to five years) and the amortization expense is allocated between the various functions in our Consolidated Statement of Income (Loss), for presentation purposes.

We derecognize an intangible asset on disposal or when no future economic benefits are expected from its use or disposal. The gain or loss arising from the disposal or retirement of an intangible asset is determined as the difference between the sale net proceeds and the carrying amount of the asset and is recognized as other gains and losses in our Consolidated Statement of Income (Loss).

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We use judgment to determine whether expenditures we made on intangible items meet the recognition criteria for capitalization. Since intangible assets are accounted for at cost and amortized on a straight-line basis over their estimated useful lives, we are required to estimate the expected useful lives of these assets.

In determining the expected useful lives of these assets, we take into account past experience, industry trends and internally-specific factors, such as changing technologies and expectations for the in-service period of these assets.

The appropriateness of useful lives of these assets and their amortization method are assessed annually with the effect of any changes in estimate being accounted for on a prospective basis.

Changes to useful life estimates would affect future amortization expenses and future carrying values of assets.

Supporting Information

A. Cost and Accumulated Amortization

The intangible assets carrying amounts are as follows:

	March 31, 2021	March 31, 2020
Cost	206,693	196,327
Accumulated amortization	(174,256)	(171,466)
Total	32,437	24,861

	Internally developed software	Acquired software	Uncompleted capital projects	Total
Cost as at March 31, 2020	139,504	51,603	5,220	196,327
Additions	-	700	15,554	16,254
Transfers (refer to Note 10)	886	2,432	(4,810)	(1,492)
Disposals and write-offs	(4,322)	(74)	-	(4,396)
Cost as at March 31, 2021	136,068	54,661	15,964	206,693
Accumulated amortization as at March 31, 2020	(137,450)	(34,016)	-	(171,466)
Amortization for the year	(911)	(6,275)	-	(7,186)
Reclassification of amortization on disposals and write-offs	4,322	74	-	4,396
Accumulated amortization as at March 31, 2021	(134,039)	(40,217)	-	(174,256)
Net carrying amount as at March 31, 2021	2,029	14,444	15,964	32,437

	Internally developed software	Acquired software	Uncompleted capital projects	Total
Cost as at March 31, 2019	142,311	46,823	5,668	194,802
Additions	-	1,014	13,279	14,293
Transfers (refer to Note 10)	1,087	7,956	(13,727)	(4,684)
Disposals and write-offs	(3,894)	(4,190)	-	(8,084)
Cost as at March 31, 2020	139,504	51,603	5,220	196,327
Accumulated amortization as at March 31, 2019	(140,335)	(32,532)	-	(172,867)
Amortization for the year	(1,009)	(5,667)	-	(6,676)
Reclassification of amortization on disposals and write-offs	3,894	4,183	-	8,077
Accumulated amortization as at March 31, 2020	(137,450)	(34,016)	-	(171,466)
Net carrying amount as at March 31, 2020	2,054	17,587	5,220	24,861

Refer to Note 27 A. for contractual commitments for the acquisition of intangible assets.

There were no impairment losses recorded or reversed during the year ended March 31, 2021 (2020 - nil).

The amortization for the year has been recorded in our Consolidated Statement of Income (Loss) as follows:

For the year ended March 31	2021	2020
Television, radio and digital services costs	6,809	6,356
Transmission, distribution and collection costs	326	288
Corporate management costs	51	32
Total	7,186	6,676

B. Disposals

During 2020-2021, we entered into a non-monetary transaction in which we exchanged software licences. This resulted in a gain of \$3.2 million. There were no disposals of intangible assets during 2019-2020.

12. RIGHT-OF-USE (ROU) ASSETS

ROU assets consist primarily of real estate leases for the rental of office space and technical equipment to carry our transmission activities. The lease of office space typically runs for periods between 2 and 37 years, and lease of technical equipment (including transmission assets) for 3 to 35 years.

ACCOUNTING POLICIES

Contracts are considered to be a lease when the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. A contract conveys the right to control the use of an identified asset when all of the following apply:

- It conveys the right to control the use of an identified asset. If the supplier has a substantive substitution right, then the asset is not identified;
- We will obtain substantially all of the economic benefits from the use of the asset; and
- We can direct the use of the identified asset.

ROU assets are initially measured at cost which comprise the initial measurement of the lease liability (see Note 17) plus any lease payments made at or before the commencement date and any initial direct costs less any incentives received. They are subsequently measured at cost less accumulated depreciation and impairment losses. IAS 36 is applied to determine whether the ROU asset is impaired.

Our lease terms will include options to extend or terminate the lease when it is reasonably certain that we will exercise that option.

The ROU asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

We do not recognize a ROU asset or a lease liability for short-term leases that have a lease term of 12 months or less.

We do not recognize a ROU asset or a lease liability for low-value assets (i.e. assets below \$5,000 as defined by the Corporation).

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We use judgment to determine if a contract is a lease at inception and to assess its term.

The determination of the lease term corresponds to the non-cancellable period and options of renewal or termination which are reasonably certain. We seek to exercise renewal options or not to exercise termination options in new leases when an economic incentive is available in our leasing arrangement.

Supporting Information

As at March 31, 2021	Land	Buildings	Leasehold improvements	Technical equipment	Total
Net carrying amount for the year	2,230	313,529	4,211	19,494	339,464
Depreciation charge for the year	346	17,015	602	3,802	21,765

As at March 31, 2020	Land	Buildings	Leasehold improvements	Technical equipment	Total
Net carrying amount for the year	2,270	333,527	4,813	17,891	358,501
Depreciation charge for the year	344	11,551	602	3,859	16,356

Additions to the ROU assets during the year ended March 31, 2021 were \$12.5 million (March 31, 2020 - \$215.7 million).

13. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities mainly consist of amounts owed to suppliers and employees that have been invoiced or accrued.

ACCOUNTING POLICIES

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Accounts payable and accrued liabilities are recognized initially at fair value and subsequently measured at amortized cost.

There are no critical accounting estimates or judgments related to accounts payable and accrued liabilities.

Supporting Information

	March 31, 2021	March 31, 2020
Trade payables	36,519	54,198
Accruals	48,911	50,499
Income taxes payable	31,149	-
Other	2,999	11,271
Total	119,578	115,968

14. PROVISIONS AND CONTINGENT LIABILITIES

ACCOUNTING POLICIES

Provisions are recognized when:

- We have a present obligation (legal or constructive) as a result of a past event;
- It is probable that we will be required to settle the obligation; and
- A reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flow estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

When it has been determined by management that we should record a provision, assumptions about the amount and likelihood of outflows and their timing are considered in determining a reliable estimate for the obligation. Factors affecting these assumptions include the nature of the provision, the existence of the claim amount, opinions or views of legal counsel and other advisors, experience in similar circumstances, and any management decision as to how we intend to handle the obligation.

Supporting Information

As at March 31, 2021	Legal and other	Environmental	Termination benefits	Total
Opening balance	29,472	273	-	29,745
Additional provisions recognized	6,654	65	873	7,592
Provisions utilized	(6,165)	(201)	-	(6,366)
Reductions resulting from remeasurement or settlement without cost	(10,599)	-	(491)	(11,090)
Balance, end of year	19,362	137	382	19,881

Various claims and legal proceedings have been asserted or instituted against us. Some of these claims demand large monetary damages or other forms of relief, and could result in significant expenditures. These claims consist mainly of copyright tariffs, grievances and other legal claims.

Litigation is subject to many uncertainties and the outcome of individual matters is not always predictable. Claims where the outcome cannot be determined with certainty or the cash outflows are not probable are considered to be a contingency, with no provision recorded on our consolidated financial statements.

All matters are classified as current because, where estimable, we are working to resolve these matters within 12 months.

15. PENSION PLANS AND EMPLOYEE-RELATED LIABILITIES

We provide pension and long-term service retirement benefits based on the length of service and final average earnings of our employees, and other defined benefit post-employment benefit plans to our employees such as post-employment life insurance.

PENSION PLANS AND OTHER POST-EMPLOYMENT BENEFITS (OPEB)

ACCOUNTING POLICIES	CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS
<p><u>Defined benefit pension plans</u></p> <p>The cost of the defined benefit retirement plans is determined on an actuarial basis using the projected unit credit method and management's best assumptions, with actuarial valuations being carried out at the end of each annual reporting period.</p> <p>The components of defined benefit costs are categorized as follows:</p> <ul style="list-style-type: none">• Service cost - includes current service cost and past service cost. We recognize it as part of net results for the period. Past service costs, generally resulting from changes in the benefits payable for past services under an existing plan, are recognized in the Consolidated Statement of Income (Loss) in the period of a plan amendment.• Net interest expense or income - recognized as part of net results for the period. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. <p>These two components, in aggregate, are allocated between the various functions in our Consolidated Statement of Income (Loss).</p> <ul style="list-style-type: none">• Remeasurements - comprises actuarial gains and losses and the return on plan assets (excluding interest). These are reflected immediately in our Consolidated Statement of Financial Position with a charge or credit recognized in other comprehensive income (loss) in the period in which they occur. Remeasurements recognized in other comprehensive income are never subsequently reclassified to net results. We transfer all remeasurements directly from other comprehensive income to retained earnings as a policy choice. <p>The liability recognized in our Consolidated Statement of Financial Position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rate determined by reference to market yields at the end of the reporting period on high quality Canadian corporate bonds that have terms to maturity approximating the terms of the related defined benefit obligation.</p> <p>When the actuarial calculation results in a benefit asset, the recognized asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. In order to calculate the present value of economic benefits, consideration is given to any minimum funding requirements that apply to any of our plans. An economic benefit is available if it is realizable during the life of the plan, or on settlement of the plan liabilities.</p>	<p>Accounting for defined benefit pension plans and OPEB requires that assumptions be made to help value benefit obligations and pension assets.</p> <p>The primary assumptions and estimates include the discount rates, health care cost trend rates, long-term rate of compensation increase, future pension increases and mortality of members. These assumptions are of a long-term nature, which is consistent with the nature of post-employment benefits.</p> <p>We use the Fiera Capital curve ('CIA curve') to determine the discount rate for calculating the defined benefit obligation.</p> <p>Changes to these primary assumptions and estimates would impact amounts recognized in net results and amounts recognized in Other Comprehensive Income, as applicable. A sensitivity analysis of these changes in primary assumptions is disclosed in Note 15 C.</p>

OPEB AND EMPLOYEE BENEFITS OTHER THAN POST-EMPLOYMENT BENEFITS

ACCOUNTING POLICIES	CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS
<p><u>OPEB</u></p> <p>OPEB liabilities are recognized as follows:</p> <ul style="list-style-type: none">• For long-term disability and workers' compensation when the event that obligates the Corporation occurs;• For continuation of benefit coverage for employees on long-term disability and the non-contributory long-term benefit plan, the provision is determined on an actuarial basis using discount rates and assumptions consistent with those used for post-employment benefits and the related expense is recognized over the period the employees render the services. Actuarial gains (losses) and past service costs are recognized immediately in our Consolidated Statement of Income (Loss) in the period they occur. <p><u>Employee benefits other than post-employment benefits</u></p> <p>We recognize the expense relating to short-term benefits including short-term compensated absences as follows:</p> <ul style="list-style-type: none">• For salaries, social security contribution, bonuses and vacations in the period the employees render the services;• For employee health, dental and life insurance plans in the period the expenses are incurred; and• For short-term non-accumulating compensated absences such as sick leave, parental leave, short-term disability and workers' compensation in the period the absence occurs. <p>Short-term employee benefits are expensed as the related service is provided. A liability is recognized for the amount expected to be paid if we have a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.</p>	<p>There are no critical accounting estimates or judgments related to employee benefits other than those relating to the primary actuarial assumptions discussed previously.</p>

TERMINATION BENEFITS

ACCOUNTING POLICIES	CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS
<p>We recognize termination benefits at the earlier of the following dates: (a) when we can no longer withdraw the offer of those benefits; and (b) when we recognize costs for a restructuring that is within the scope of IAS 37 and involves the payment of termination benefits.</p> <p>In the case of a voluntary departure, we can no longer withdraw an offer of termination benefits when either the employee accepts the offer, or when a restriction on our ability to withdraw the offer exists. In the case of an involuntary departure, we can no longer withdraw an offer of termination benefits when we have communicated to the affected employees a plan of termination.</p>	<p>There are no critical accounting estimates or judgments related to termination benefits</p>

Supporting Information

A. Pension Plans Asset/Liabilities and Employee-Related Liabilities

Employee-related asset/liabilities recognized and presented in our Consolidated Statement of Financial Position are as follows:

	Current		Non-current	
	March 31, 2021	March 31, 2020	March 31, 2021	March 31, 2020
Pension plan asset	-	-	868,261	689,590
Pension plans liability	-	-	128,163	120,375
Other post-employment plans	-	-	115,160	114,117
Vacation pay	76,867	68,136	-	-
Termination benefits	9,957	6,231	-	-
Salary-related liabilities	132,567	126,242	-	-
Total pension plans and employee-related liabilities	219,391	200,609	243,323	234,492

The amount included in our Consolidated Statement of Financial Position arising from our obligation in respect of our defined benefit plans is as follows:

	Funded pension plan	Unfunded pension plans	Other post-employment plans	Funded pension plan	Unfunded pension plans	Other post-employment plans
	March 31, 2021			March 31, 2020		
Fair value of plan assets	8,163,234	-	-	7,470,541	-	-
Defined benefit obligation	7,294,973	128,163	115,160	6,780,951	120,375	114,117
Net asset (liability) arising from defined benefit obligation	868,261	(128,163)	(115,160)	689,590	(120,375)	(114,117)

We maintain a contributory defined benefit pension plan and non-contributory long-term benefit plans as defined below:

Contributory defined benefit pension plan

The Canadian Broadcasting Corporation Pension Plan (the "Plan") covers substantially all our employees. The Plan is administered by the CBC Pension Board of Trustees, including the management of the Plan's assets and the payment of benefits promised to Plan members and their survivors. The Plan is federally regulated and is governed by the provisions of the *Pension Benefits Standards Act* (the *Act*), and other applicable regulations.

Retirement benefits are based on the length of pensionable service and on the average of the best five consecutive years of pensionable salary in the last 10 years of employment. Employees are required to contribute a percentage of their pensionable salary to the Plan and we provide the balance of the funding, as required, based on actuarial valuations. The amounts included in these consolidated financial statements reflect the latest funding valuation which was performed as of December 31, 2020. While this valuation has been completed, it has not yet been filed with the pension authorities.

The measurement date for the Plan's assets and the defined benefit obligation is March 31, 2021.

The risks associated with our Plan are as follows:

- **Funding risk:** One of the primary risks that Plan sponsors face is funding risk, which is the risk that the investment asset growth and contribution rates of our Plan will not be sufficient to cover the pension obligations, resulting in unfunded liabilities. When a funding deficit exists, regulatory authorities require that special payments be made over specified future periods.

The major contributors to funding risk are the declines in discount rates and investments failing to achieve expected returns. In addition, the pension obligations are affected by non-economic factors like changes in member demographics.

Funding risk is managed by monitoring and reviewing the funded ratio on an ongoing basis and ensuring that investment decisions are made in accordance with established investment policies and procedures and applicable legislation. The Statement of Investment Policies and Procedures (SIPP) is reviewed annually by the CBC Pension Board of Trustees with a view to provide the Plan with a long-term rate of return sufficient to assist the Plan in meeting its funding objectives and the ongoing changes in pension obligations.

- **Other risks:** The Plan's assets are also subject to a variety of financial risks as a result of investment activities. These risks include credit risk, market risk (interest rate, currency risk and price risk) and liquidity risk. In addition, the defined benefit obligation and costs are subject to measurement uncertainty due to the use of actuarial assumptions (see below). The impact of these factors on the remeasurement of the pension benefit asset, and pension, other post-employment and other long-term benefit liabilities can be significant and volatile at times.

Unfunded non-contributory defined benefit pension plans

We also maintain unfunded non-contributory defined benefit pension arrangements. All plans are subject to an annual actuarial valuation.

Non-contributory long-term benefit plans

We provide the following long-term employee benefits to our employees:

- A non-contributory long-term benefit plan for certain employees hired prior to the various plan closure dates which vary by category of employees between April 1, 2005 and October 1, 2007. Under the plan, employees retiring with more than three years of service with us can choose to receive a cash award upon retirement or improve their pension benefits. The benefits are based on the length of pensionable service and on the salary rate at March 2005, July 2005 or at retirement/death, depending on the category of employees.
- Other employee future benefits such as long-term disability and workers' compensation, continuation of benefits coverage for employees on long-term disability and post-retirement life insurance.

The last actuarial valuations for the non-contributory long-term benefit plans and the continuation of benefits coverage plan were made as at December 31, 2018.

B. Significant Actuarial Assumptions

Refer to Note 2 B. for discussion of the impact of COVID-19 on pension accounting.

The significant actuarial assumptions used for the purposes of determining the defined benefit obligation and pension benefit costs were:

Assumptions – annual rates	March 31, 2021	March 31, 2020
Assumptions for the calculation of pension benefit costs:		
Discount rate	3.79%	3.32%
Assumptions for the calculation of the benefit obligation:		
Discount rate - pension	3.30%	3.79%
Discount rate - long service gratuity	2.68%	3.48%
Discount rate - LTD benefit	2.68%	3.48%
Discount rate - life insurance	3.14%	3.75%
Mortality	CBC 2019 Pensioner mortality table based on CBC experience with CPM projection scale B	CBC 2019 Pensioner mortality table based on CBC experience with CPM projection scale B
Long-term rate of compensation increase, excluding merit and promotion	1.50% in 2021 to 2023 2.50% thereafter	1.50% in 2020 & 2021 2.75% thereafter
Health care cost trend rate	4.82% for 2019 to 2024, decreasing linearly to 4.36% in 2029 and grading down to an ultimate rate of 3.39% per annum in 2040 and thereafter	4.82% for 2019 to 2024, decreasing linearly to 4.36% in 2029 and grading down to an ultimate rate of 3.39% per annum in 2040 and thereafter
Indexation of pensions in payment	1.86%	1.86%

C. Sensitivity Analysis

The sensitivity analysis of the significant actuarial assumptions would show the following changes in the present value of the defined benefit obligations:

	Pension plans		Other post-employment plans	
	March 31, 2021	March 31, 2020	March 31, 2021	March 31, 2020
Discount rate sensitivity				
100 basis points higher	-13.4%	-13.0%	-7.6%	-7.2%
100 basis points lower	17.2%	16.8%	9.0%	8.6%
Expected rate of future salary increases				
100 basis points higher	2.6%	2.0%	5.5%	5.1%
100 basis points lower	-2.3%	-1.7%	-5.0%	-4.6%
Expected rate of future pension increases				
100 basis points higher	14.1%	13.5%	1.1%	1.0%
100 basis points lower	-11.5%	-11.1%	-0.9%	-0.8%
Mortality sensitivity				
Pensioners live an extra year	3.3%	3.1%	-1.4%	-1.5%
Pensioners die a year before	-3.3%	-3.1%	1.6%	1.7%
Health care cost trend rates sensitivity				
100 basis points higher	N/A	N/A	2.5%	1.9%
100 basis points lower	N/A	N/A	-2.0%	-1.6%

N/A = not applicable

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the pension liability recognized within our Consolidated Statement of Financial Position.

For the contributory defined benefit pension plan, an asset/liability modeling study is performed periodically to review the risk/reward associated with the existing long-term asset mix policy, analyze the risk/reward profile that would result from alternative asset mix policies, and consider the impact of various economic environments on both the assets and liabilities (pension obligations). The most recent asset/liability study was completed in 2019.

Its main findings were:

- Maintain the value of the Plan's Liability Driven Investment (LDI)¹ strategy that focuses on reducing the interest rate and inflation risk mismatch between the Plan's assets and liabilities;
- Introduce a structure to systematically adjust the Plan's interest rate hedging ratio based on the level of interest rates;
- Maintain at existing levels the amount of return generating assets with higher return potential, such as equities, private investments and real estate and;
- Introduce a quantified risk tolerance for the Plan.

The Plan is funded on the basis of actuarial valuations, which are made on an annual basis. Employees are required to contribute a percentage of their pensionable salary and we provide the balance of the funding, as required, based on actuarial valuations.

D. Contribution Rate

The contribution rate for full-time employees is as follows:

	March 31, 2021	March 31, 2020
For earnings up to the maximum public pension plan earnings*		
April 1 to June 30	8.13%	8.37%
July 1 to March 31	8.27%	8.13%
For incremental earnings in excess of the maximum public pension plan earnings*		
April 1 to June 30	10.69%	11.00%
July 1 to March 31	10.87%	10.69%

*The maximum public pension earnings for 2021 is \$61,600 (2020: \$58,700, 2019: \$57,400)

E. Total Cash Payments

Our cash payments for pension, other post-employment and other long-term benefits were as follows:

For the year ended March 31	2021	2020
Benefits paid directly to beneficiaries	13,286	14,958
Employer regular contributions to pension benefit plans	58,870	56,454
Total cash payments for defined benefit plans	72,156	71,412

¹LDI is an investment strategy that manages a pension plan's assets relative to its liabilities with the intent to minimize pension surplus volatility. Under LDI, pension plan assets are grouped into matched and unmatched assets. Matched assets (fixed income) have the similar interest rate and inflation sensitivities as the pension plan's liabilities. Unmatched assets (equities and alternative investments) do not have the same interest rate and inflation sensitivities as the pension plan's liabilities.

F. Maturity Profile

The maturity profile of our benefit plans obligation and other post-employment benefits is as follows:

	Pension plans		Other post-employment plans	
	March 31, 2021	March 31, 2020	March 31, 2021	March 31, 2020
Average duration of the benefit obligation	15.2 years	14.8 years	8.1 years	7.8 years
Active members	21.7 years	21.8 years	8.1 years	7.9 years
Deferred members	22.9 years	19.6 years	N/A	N/A
Retired members	11.0 years	10.7 years	7.3 years	6.7 years

N/A = not applicable

We expect to make a contribution of \$58.2 million to the defined benefit pension plans during the next financial year. The current service cost-sharing between employees and employer for pension contributions for all members is 50:50.

G. Defined Benefit Obligation

Movements in the present value of the defined benefit obligation were as follows:

	Pension plans		Other post-employment plans	
	March 31, 2021	March 31, 2020	March 31, 2021	March 31, 2020
Opening defined benefit obligation	6,901,326	114,117	7,192,327	122,580
Current service cost	109,004	5,322	124,783	5,398
Interest cost	258,514	4,023	236,484	3,685
Contributions from employees	57,881	-	61,423	-
Remeasurements:				
Actuarial losses arising from changes in demographic assumptions	-	-	106,831	1,943
Actuarial (gains)/losses arising from changes in financial assumptions	452,111	4,984	(531,049)	(4,531)
Actuarial (gains)/losses arising from experience adjustments	(31,960)	-	30,856	-
Benefits paid	(323,740)	(13,286)	(320,329)	(14,958)
Closing defined benefit obligation	7,423,136	115,160	6,901,326	114,117

H. Fair Value of Plan Assets

Movements in the fair value of the plan assets were as follows:

	Pension plans	Other post-employment plans	Pension plans	Other post-employment plans
	March 31, 2021		March 31, 2020	
Opening fair value of plan assets	7,470,541	-	7,566,902	-
Administration fees (other than investment management fees)	(8,000)	-	(7,000)	-
Interest income on plan assets	279,089	-	247,736	-
Return on plan assets, excluding interest income	628,593	-	(134,645)	-
Contributions from employees	57,881	-	61,423	-
Contributions from the Corporation	58,870	13,286	56,454	14,958
Benefits paid	(323,740)	(13,286)	(320,329)	(14,958)
Closing fair value of plan assets	8,163,234	-	7,470,541	-

The fair value of the plan assets can be allocated to the following categories:

	Quoted market price in an active market (Level 1)	Not quoted market price in an active market (Level 2)	Not quoted market price in an active market (Level 3)	Total March 31, 2021
Investment assets				
Fixed income	Cash and short-term investments	449,290	-	449,290
	Canadian bonds	-	2,493,547	988,106
	Fixed income alternatives	-	-	61,658
Equities	Canadian	-	484,832	484,832
	Global	1,955,197	392,092	-
Strategic	Property	22,668	-	943,133
	Private investments	-	-	524,336
Other	Derivatives	-	1,084	-
Total investment assets				
	2,427,155	3,371,555	2,517,233	8,315,943
Investment liabilities				
Fixed income	Securities sold under repurchase agreements	-	(32,423)	-
Other	Derivatives	-	(137,759)	-
Equities	Options	(56)	-	-
Total investment liabilities				
	(56)	(170,182)	-	(170,238)
Non-investment assets less liabilities				
	-	-	-	17,529
Fair value of plan assets				
	2,427,099	3,201,373	2,517,233	8,163,234

		Quoted market price in an active market (Level 1)	Not quoted market price in an active market (Level 2)	Not quoted market price in an active market (Level 3)	Total March 31, 2020
Investment assets					
Fixed income	Cash and short-term investments	513,198	5,158	-	518,356
	Canadian bonds	-	2,280,996	975,715	3,256,711
	Fixed income alternatives	-	-	38,650	38,650
Equities	Canadian	161,161	282,888	-	444,049
	Global	1,497,464	351,322	-	1,848,786
Strategic	Property	18,401	-	742,581	760,982
	Private investments	-	-	746,248	746,248
	Hedge funds	-	-	46,735	46,735
Other	Derivatives	-	1,908	-	1,908
Total investment assets		2,190,224	2,922,272	2,549,929	7,662,425
Investment liabilities					
Fixed income	Securities sold under repurchase agreements	-	(76,994)	-	(76,994)
Other	Derivatives	-	(145,841)	-	(145,841)
Total investment liabilities		-	(222,835)	-	(222,835)
Non-investment assets less liabilities		-	-	-	30,951
Fair value of plan assets		2,190,224	2,699,437	2,549,929	7,470,541

The fair values of the above fixed income and equity instruments are mostly determined based on quoted market prices in active markets whereas the fair values of strategic investments and derivatives are not based on quoted market prices in active markets. The actual return on plan assets was \$951.0 million or 12.95% (2020 - \$159.0 million or 2.14%).

I. Defined Benefit Plans Costs

Amounts recognized in our Consolidated Statement of Income (Loss) and in our Consolidated Statement of Comprehensive Income (Loss) in respect to these defined benefit plans are indicated in the table below:

For the year ended March 31	2021	2020
Current service cost	114,326	130,181
Administration fees (other than investment management fees)	8,000	7,000
Interest cost on defined benefit obligation	262,537	240,169
Interest income on plan assets	(279,089)	(247,736)
Other	2,564	(469)
Expense recognized in net results	108,338	129,145
Less:		
Remeasurements of defined benefit plans recognized in OCI	206,022	260,836
Total	(97,684)	(131,691)

Retained earnings include \$1,379.8 million of cumulative actuarial gains as at March 31, 2021 (March 31, 2020 gains – \$1,173.8 million).

The total expense recognized in net results has been recorded in our Consolidated Statements of Income (Loss) as follows:

For the year ended March 31	2021	2020
Television, radio and digital services costs	104,005	123,979
Transmission, distribution and collection costs	3,250	3,874
Corporate management costs	1,083	1,292
Total	108,338	129,145

For the year ending March 31, 2021, total employee benefits, which includes all salary and related costs, were \$1,004.8 million (2020 - \$1,014.5 million).

16. FINANCIAL OBLIGATIONS

Financial obligations consist of bonds payable and notes payable.

	March 31, 2021	March 31, 2020
Current Financial Obligations		
Bonds Payable	26,071	25,194
Notes Payable	9,661	9,413
	35,732	34,607
Non-Current Financial Obligations		
Bonds Payable	146,569	167,389
Notes Payable	54,903	63,434
	201,472	230,823
Total Financial Obligations	237,204	265,430

A. Bonds Payable

The Broadcast Centre Trust (the "BCT") issued \$400 million in secured bonds on January 30, 1997, which will mature in May 2027. Through our relationship with the BCT, we guarantee the bonds payable with rent payments for the premises we occupy in Toronto.

The bonds are secured by the assets of Canadian Broadcasting Centre, which have a carrying value of \$123.9 million (March 31, 2020 - \$131.1 million). They bear a fixed interest rate of 7.53% annually and require blended semi-annual payments of \$16.5 million.

The following table presents the contractual maturity profile of the bonds payable based on carrying value:

	March 31, 2021	March 31, 2020
Less than one year	26,071	25,194
Later than one year but not later than five years	100,521	93,359
More than five years	46,048	74,030
Total	172,640	192,583

Interest expense related to bonds payable and presented as Finance costs totaled \$13.1 million for the year (2020 - \$14.5 million).

B. Notes Payable

The CBC Monetization Trust held notes payable which mature in May 2027 and bear interest at an annual rate of 4.688%. Blended semi-annual payments are made in May and November of each year.

The notes are redeemable at the CBC Monetization Trust's option in whole or in part from time to time before maturity, on not less than 30 days and not more than 60 days prior notice. The redemption price is the greater of the outstanding principal amount of the notes to be redeemed and the net present value of all scheduled semi-annual payments on the notes from the date of redemption to the date of maturity, using the Government of Canada yield plus 0.30% on such date, together, in each case, with accrued but unpaid interest to, but excluding, the redemption date. The notes payable are secured by the promissory notes receivable and the investment in finance lease described in Notes 6 and 9.

The following table presents the contractual maturity profile of the notes payable based on carrying value:

	March 31, 2021	March 31, 2020
Less than one year	9,661	9,413
Later than one year but not later than five years	38,467	36,685
More than five years	16,436	26,749
Total	64,564	72,847

Interest expense related to notes payable and presented as Finance costs totaled \$3.2 million for the year (2020 - \$3.6 million).

17. LEASE LIABILITIES

ACCOUNTING POLICIES

Lease liabilities are calculated as the present value of the remaining lease payments as of the commencement date. As our leases do not provide an implicit rate, we use an estimated incremental borrowing rate based on the information available at the commencement date in determining the present value of the lease payments. We remeasure the lease liability (and make a corresponding adjustment to the related ROU asset) whenever the lease term has changed, there is a change in the assessment of exercise of a purchase option, the lease payments change due to changes in an index or a rate or a lease contract is modified and when the lease modification is not accounted for as a separate lease.

Lease payments associated with short-term leases (defined as leases with a term of 12 months or less) and leases of low value assets are recognized as an expense under "Television, radio and digital services costs" and "Transmission, distribution and collection costs" on a straight line basis over the term of the lease.

Lease payments included in the measurement of the lease liability comprise of the following payments:

- fixed payments, less any lease incentives receivable;
- variable lease payments that depend on an index or rate; and
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option.

The lease liability is subsequently measured using the effective interest method.

The finance cost is charged to our Consolidated Statement of Income (Loss) over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

For a contract that contains a lease component and one or more additional lease or non-lease components, we allocate the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The determination of the discount rate used to calculate the lease liability is based on an estimated incremental borrowing rate at the commencement of the contract and/or at the effective date of a lease modification, as applicable.

Supporting Information

	March 31, 2021	March 31, 2020
Land	2,157	2,198
Buildings	304,732	321,270
Leasehold improvements	4,603	5,195
Technical equipment	20,507	19,696
Total	331,999	348,359

Maturity Analysis

	March 31, 2021	March 31, 2020
Contractual undiscounted cash flows		
Less than one year	26,814	27,498
One to five years	94,979	99,854
More than five years	326,859	354,513
Total undiscounted lease liabilities	448,652	481,865
Lease liabilities included in the Consolidated Statement of Financial Position	331,999	348,359

Amounts recognized in our Consolidated Statement of Income (Loss)

For the year ended March 31, 2021:

- There were no significant expenses or commitments made related to short-term leases;
- There were no significant expenses related to leases of low-value assets; and
- There were no gains (losses) arising from sale and leaseback transactions.

Amounts recognized in our Consolidated Statement of Cash Flows

For the year ended March 31, 2021, total cash outflow for leases amounted to \$27.6 million (2020 - \$37.2 million). Interest expense related to lease liabilities and presented as Finance costs totaled \$9.4 million for the year (2020 - \$5.6 million).

Some of the real estate leases in which we are the lessee contain variable lease payments that are linked to an index or rate. These types of payments are common in the real estate industry.

18. DEFERRED REVENUE AND OTHER LIABILITIES

Deferred revenue and other liabilities relate to considerations received in advance for facilities, production, and other services not yet provided.

ACCOUNTING POLICIES

Recognition of revenue related to facilities and production services not yet provided and payments received for services not yet rendered is deferred until services have been rendered.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We estimated the value of deferred revenue for the services owed to Rogers Telecommunications Inc. for *Hockey Night in Canada* sublicensing over the remainder of the contract term. See Note 8 B. for more information.

Supporting Information

	March 31, 2021	March 31, 2020
Opening balance	53,807	22,916
Revenue deferred during the year	11,342	64,181
Revenue recognized in net results during the year	(16,536)	(33,290)
Balance, end of year	48,613	53,807

INCOME, EXPENSES AND CASH FLOWS

This Section focuses on our results and cash flows. On the following pages you will find disclosures explaining our revenue and government funding for the year, finance costs, income taxes and supplemental cash flow information.

19. REVENUE

ACCOUNTING POLICIES

Revenue is recognized when control of the promised goods and services is transferred to our customers in an amount that reflects the consideration expected in exchange for those goods and services. Our primary revenue streams are:

- Advertising;
- Subscriber fees;
- Production revenue; and
- Program license sales.

The transaction price of a contract for any of these revenue streams can include fixed and variable consideration as well as, infrequently, non-monetary compensation that is measured at its fair value. If we cannot reasonably estimate the fair value of the non-monetary compensation, we measure the consideration received indirectly by reference to the stand-alone selling price of the goods or services transferred.

Consistent with other organizations in the industry, sales of advertising airtime are primarily made through agencies. These agencies typically remit their payment within 90 days. For other revenue streams, payment is typically received within 30 days, which are our average credit terms.

Detailed accounting policies are presented below for each of our main revenue streams.

Our contracts with customers may include multiple performance obligations. For such arrangements, we allocate the transaction price to each identified performance obligation based on its relative standalone selling price. We generally determine standalone selling prices based on the prices charged to customers of the same class in similar transactions.

We have elected to use the following practical expedients:

- We do not disclose the value of unsatisfied performance obligations for contracts with an original expected length of one year or less.
- We do not adjust the amount of consideration for the effects of a significant financing component since the period between when we provide a service and obtain payment from a customer is usually one year or less.

In addition to these primary revenue streams, we also recognize revenue for our Canadian retransmission rights.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Judgment is required in the identification of performance obligations in each of the major revenue streams.

Furthermore, judgment is required in the determination of the stand-alone selling price of some performance obligations for purposes of allocating the transaction price.

All of the above have the potential to result in a different timing of revenue recognition arising from the estimates and judgments made.

For more details about our critical judgments by revenue stream, refer to the tables below.

Supporting Information

For the year ended March 31	2021	2020
TV advertising ¹	198,728	219,884
Digital advertising	54,744	42,593
Subscriber fees	124,045	123,466
Production revenue ²	19,739	28,313
Program license sales	23,618	23,842
Canadian retransmission rights	5,542	14,000
Program sponsorship	331	1,455
Other services	4,675	4,030
Revenue from contracts with customers	431,422	457,583
Leasing income	33,146	33,919
Financing and investment income	6,953	10,883
Net gain (loss) from the change in fair value of financial instruments	(2,002)	1,318
Other retransmission rights	33,289	-
Foreign exchange gain (loss)	1,136	(608)
Other gains and losses	-	1,318
Other sources of income*	72,522	46,830
	503,944	504,413

* Revenue streams outside the scope of IFRS 15 *Revenue from Contracts with Customers*.

¹ For the year ended March 31, 2021, TV advertising included revenue from exchange of services of \$0.9 million (2020 - \$1.9 million).

² For the year ended March 31, 2021, Production revenue included revenue from exchange of services of \$8.3 million (2020 - \$12.5 million).

Changes in Presentation

As mentioned in Note 2 A., we modified the classification of revenue arising from commercial production and social media platforms to better reflect the nature of these revenue streams. For the year ended March 31, 2020, the former resulted in a reclassification of \$4.3 million from "Production revenue" to "TV Advertising", and \$0.9 million from "Production revenue" to "Digital Advertising", while the latter resulted in a reclassification of \$3.5 million from "Program license sales" to "Digital advertising".

ACCOUNTING POLICIES - ADVERTISING

NATURE OF PERFORMANCE OBLIGATIONS	HOW WE RECOGNIZE REVENUE
<p>We offer advertising services through our television and digital platforms. Advertising sales revenue arises from the sale of advertising placements in exchange for monetary and/ or non-monetary compensation, based on negotiated rates with agencies and direct advertisers.</p> <p>Each advertising placement represents a performance obligation under advertising sales agreements. An advertising placement can either be provided in exchange for compensation or provided for free as part of a sales incentive.</p> <p>We also offer creative services to our advertising customers. They range from the conception to the production and integration of advertisements for television and digital platforms. Though bundled with advertising services in a contract, creative services are considered separate performance obligations.</p>	<p>Revenue from the provision of advertising services is recognized at the time the advertising placement has been broadcast and when the guaranteed level of audience or ratings has been achieved.</p> <p>When the guaranteed level of audience or ratings has not been achieved, the performance obligation is not satisfied until a compensational spot has been broadcast and when the guaranteed level of audience or ratings has been achieved.</p> <p>The standalone selling price of each advertising spot is determined based on observable inputs such as those listed in published rate cards.</p> <p>Revenue from creative services is recognized when the service is provided to the customer.</p>

Supporting Information

For the year ended March 31	2021	2020
Advertising revenue		
English services	122,471	122,382
French services	131,001	140,095
Total advertising revenue	253,472	262,477

ACCOUNTING POLICIES – SUBSCRIBER FEES

NATURE OF PERFORMANCE OBLIGATIONS	HOW WE RECOGNIZE REVENUE
<p>We provide ongoing delivery of programming to:</p> <ul style="list-style-type: none"> • Cable, national direct to home satellite, or internet protocol television service providers (commonly referred as Broadcast Distribution Undertakings or “BDUs”) through discretionary channel subscriptions; and • Individual customers through online monthly subscriptions. <p>The performance obligations under subscription agreements consist of a right to access the programming which is provided on a monthly basis.</p>	<p><u>Discretionary channels subscriptions</u></p> <p>The performance obligation is satisfied as we make our discretionary TV signal available to the BDU as required by the contract.</p> <p>Consideration consists of a fixed fee for the subscription period and at times also includes usage-based variable fees. The fixed fee is recognized as revenue on a straight-line basis because performance occurs evenly over the subscription period. The variable fees are recognized as revenue in the period the usage is incurred.</p> <p><u>Online subscriptions</u></p> <p>The performance obligation is satisfied as we make our content available to customers online.</p> <p>Consideration consists of a fixed fee for the subscription period and revenue is recognized on a straight-line basis because performance occurs evenly over the subscription period.</p>

Supporting Information

For the year ended March 31	2021	2020
Subscriber revenue		
English services	62,612	63,610
French services	61,433	59,856
Total subscriber revenue	124,045	123,466

ACCOUNTING POLICIES - OTHER INCOME

NATURE OF PERFORMANCE OBLIGATIONS	HOW WE RECOGNIZE REVENUE
<p>Production revenue comprises mainly revenue from:</p> <ul style="list-style-type: none"> • <u>Facilities and services rental</u> to independent producers in exchange for monetary and/ or non-monetary compensation. These service arrangements generally include the use of our facilities, equipment as well as labour hours. • <u>Host broadcasting services</u> – We enter into agreements to sell broadcasting feeds to third party networks, most notably during major sporting events such as the Olympic Games. <p>Services provided under a facilities and services rental contract or a host broadcasting arrangement are accounted for as a single performance obligation since the services are provided concurrently to the customer over the contract term.</p>	<p>Production revenue is recognized:</p> <ul style="list-style-type: none"> • Over time as the independent producer simultaneously receives and consumes the benefits of our <u>facilities and services rental</u>. We are compensated for each day of service based on agreed upon daily rates. Consideration for any additional services provided is recognized as revenue in the period it is provided. • Over time as the broadcasting feed is provided to the customer in accordance with the contract terms. <p>Revenue is recognized at the daily rate for each day of facilities and service rentals provided.</p> <p>Consideration for <u>host broadcasting services</u> consists of fixed prices stated in the contract.</p>
<p>Program license sales are earned when we enter into programming agreements to sell content in the domestic market and overseas.</p> <p>These licenses grant rights to third parties for them to use existing CBC/Radio-Canada’s programs that have either ended (commonly referred to as “syndicated content”) or are still in production (commonly referred to as “current content”).</p> <p>For both syndicated and current content licensing arrangements of a season of programs, the bundle of license rights of individual episodes represent a single combined performance obligation since the licenses are delivered concurrently and the right to use has commenced for all licenses within a bundle.</p>	<p>Program license sales are recognized when the content is delivered and when the license term commences.</p> <p>Consideration consists of fixed prices stated in the contract for the content or license.</p>
<p>Leasing income arises when we enter into agreements with third parties to lease excess space within its buildings and/or transmission towers.</p>	<p>Leasing income is recognized on a straight-line basis over the term of the lease agreement and accounted for in accordance with IFRS 16 - <i>Leases</i>.</p>
<p>Other retransmission rights arise when the Corporation asserts a right to a share of foreign copyright royalties for signals retransmitted outside of Canada.</p>	<p>Other retransmission rights recognition is contingent on a copyright settlement that has been confirmed by the relevant jurisdiction.</p>

Supporting Information

For the year ended March 31	2021	2020
Other income		
Production revenue		
English services	8,411	13,682
French services	11,328	14,631
Total production revenue	19,739	28,313
Program license sales		
English services	17,023	16,183
French services	6,595	7,659
Total program license sales	23,618	23,842
Leasing income*	33,146	33,919
Canadian retransmission rights	5,542	14,000
Program sponsorship	331	1,455
Net gain (loss) from the change in fair value of financial instruments*	(2,002)	1,318
Other retransmission rights*	33,289	-
Foreign exchange gain (loss)*	1,136	(608)
Other services	4,675	4,030
Other gains and losses*	-	1,318
	76,117	55,432
Total other income	119,474	107,587

* Revenue streams outside the scope of IFRS 15 *Revenue from Contracts with Customers*.

Contract Balances

Contract assets represent our right to consideration in exchange for services that have already been transferred to a customer when that right is conditioned on something other than the passage of time. Contract assets primarily comprise usage-based royalties from retransmission rights arrangements related to previously satisfied performance obligations. As a copyright owner of radio and TV programming, we are entitled to revenue from retransmission rights as distant signals are retransmitted in Canada or overseas. Our right to consideration is dependent upon the tariff set by the Copyright Board of Canada and our share within various retransmission rights collectives.

Contract assets are presented under “Trade and Other Receivables” in our Consolidated Statement of Financial Position. Trade and Other Receivables include \$9.5 million of contract assets as at March 31, 2021 (March 31, 2020 – \$9.1 million). There was no impairment loss in relation to contract assets for the periods considered.

Contract liabilities primarily relate to cash payments received in advance of meeting our performance obligations, mostly related to host broadcasting and program sponsorship revenue streams. Contract liabilities are presented as current liabilities under “Deferred Revenue and other liabilities” in our Consolidated Statement of Financial Position. Deferred Revenue includes \$8.4 million of contract liabilities as at March 31, 2021 (March 31, 2020 - \$7.7 million).

Transaction price allocated to the remaining performance obligations

Revenue allocated to remaining performance obligations represents contracted revenue that has not yet been recognized, excluding variable consideration allocated entirely to distinct services or performance obligations that will be satisfied in the future in revenue streams such as Subscriber Revenue.

20. GOVERNMENT FUNDING

We receive a substantial portion of our funding from the Government of Canada.

ACCOUNTING POLICIES

Parliamentary appropriations for operating expenditures and Parliamentary appropriations for working capital are recognized as government funding in our Consolidated Statement of Income (Loss) in the fiscal year for which the appropriations were approved.

Parliamentary appropriations for property and equipment and intangible assets that are subject to depreciation and amortization are recorded as deferred capital funding in our Consolidated Statement of Financial Position, with income being recognized in our Consolidated Statement of Income (Loss) over the average useful life of assets acquired using the appropriations in a given year.

Parliamentary appropriations for the purchase of land are recorded in our Consolidated Statement of Income (Loss).

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We are required to make estimates in determining the amount of government funding to be recognized in income related to capital expenditures.

The amount recognized in income each year is based on the estimated useful lives and proportion of our property and equipment, and intangible assets purchased using government funding for capital expenditures.

Supporting Information

A. Government funding received

Parliamentary appropriations approved and the amounts we received are as follows:

For the year ended March 31	2021	2020
Operating funding received		
Base funding	1,114,466	1,114,467
Salary inflation funding	119,418	-
Voted transfer from operating funding for 2021-2022	36,700	-
Voted transfer from capital funding for 2020-2021	33,733	-
Transfer to capital funding	(12,915)	(16,353)
Operating funding received	1,291,402	1,098,114
Capital funding received		
Base funding	92,331	92,331
Voted transfer to operating funding for 2020-2021	(33,733)	-
Transfer from operating funding	12,915	16,353
Capital funding received	71,513	108,684
Working capital funding	4,000	4,000
	1,366,915	1,210,798

Voted transfers are requests made to and approved by Parliament. The amounts presented are consistent with the Supplementary Estimates published by Treasury Board subsequent to the parliamentary approval process.

Transfers to capital/from operating funding are consistent with business cases submitted for capital projects through operations and are usually partly offset by transfer of proceeds from the sale of capital assets where it has been deemed that the proceeds would be used in operations.

The total funding approved and received for the year is not the same as the total government funding presented in our Consolidated Statement of Income (Loss).

B. Deferred capital funding

Capital funding received is recorded as Deferred Capital Funding in our Consolidated Statement of Financial Position, with income being recognized in our Consolidated Statement of Income (Loss) over the same basis and over the same periods as the assets acquired using the appropriations.

	March 31, 2021	March 31, 2020
Opening balance	529,910	528,170
Government funding for capital expenditures	71,513	108,684
Amortization of deferred capital funding	(98,944)	(106,944)
Balance, end of year	502,479	529,910

21. FINANCE COSTS

Finance costs comprise the interest attributable to bonds payable, notes payable, lease liabilities and the accretion of liabilities.

ACCOUNTING POLICIES

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Finance costs are recognized in our Consolidated Statement of Income (Loss) in the period in which they are incurred using the effective interest method.

There are no critical accounting estimates or judgments related to finance costs.

Supporting Information

Finance costs include the following:

For the year ended March 31	2021	2020
Interest on financial obligations (Note 16)	16,286	18,095
Interest on lease liabilities (Note 17)	9,398	5,559
Other non-cash finance costs	825	699
Total finance costs	26,509	24,353

22. INCOME TAXES

CBC/Radio-Canada is a prescribed federal Crown corporation under Reg. 7100 of the *Income Tax Act (ITA)* and is subject to federal income tax as a prescribed corporation for purposes of subsection 27(2) of the *ITA*. Our activities are not subject to provincial taxes.

ACCOUNTING POLICIES

Management uses the liability method of accounting for income taxes. Under this method, Deferred Income Tax Assets and Liabilities are recognized based on the estimated tax effect of temporary differences between the carrying value of assets and liabilities on the financial statements and their respective tax bases.

Current tax

Taxable net results differ from net results as reported in our Consolidated Statement of Income (Loss) because of items of income or expense that are taxable or deductible in other years or because of items that are never taxable or deductible. Our liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax

As a federal Crown Corporation that receives a substantial portion of its funding from the Government of Canada, we operate within a specific operating structure to match cash expenses with available resources, and to break even over the long term. We use appropriations only to the extent required to fund our operating expenses, and may not borrow to fund working capital shortfalls. Therefore, we do not expect to generate material taxable income or losses in the periods that temporary differences are scheduled to reverse. Accordingly, a deferred tax asset or liability is not recognized in our consolidated financial statements as long as these specified operating conditions are met at the end of the reporting period.

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Management has used judgment to determine that, as of the reporting date, deferred taxes should not be recognized because we do not expect to generate material taxable income or losses in the periods temporary differences are scheduled to reverse due to its specific operating structure.

Supporting Information

A. Income Tax Recognized in Net Results

The income tax expense for the year can be reconciled to the income tax expense that would be computed by applying our federal statutory tax rate of 25.00% (2020 – 25.00%) to accounting profit as follows:

For the year ended March 31	2021	2020
Income tax provision at federal statutory rate	43,311	(14,776)
Permanent differences	(1,131)	1,614
Increase resulting from adjustments to reflect the expected income tax payable in future periods in respect of taxable and deductible temporary differences	(11,031)	13,162
	31,149	-

The tax rate used for the 2021 reconciliation above is the corporate tax rate payable by a corporation that is a prescribed Federal Crown Corporation under Part LXXI of the *Income Tax Regulations* and is subject to the provisions of the *Income Tax Act* (Canada). An adjustment to reflect the expected income tax payable in future periods in respect of taxable and deductible temporary differences is reflected above.

B. Temporary Differences

For the year ended March 31	2021	2020
The sources of the deductible (taxable) temporary differences for which no deferred tax asset or liability was recognized were as follows:		
Accrued liabilities	27,349	34,418
Lease liabilities	331,999	348,359
Pension plans	(740,098)	(569,215)
Employee-related liabilities	115,160	114,117
Loss carry-forward	-	48,360
Non-current receivables and investments	1,262	1,552
Deferred income for tax purposes related to the sale of receivables	(22,898)	(26,611)
Property and equipment	(206,037)	(155,799)
Right-of-use (ROU) assets	(317,664)	(346,204)
Other	(19,243)	(20,305)
Total	(830,170)	(571,328)

The loss carry-forwards will begin to expire in 2036.

23. SUPPLEMENTAL CASH FLOW INFORMATION

A. Movements in Working Capital

For the year ended March 31	2021	2020
Changes in Working Capital are comprised of:		
Trade and other receivables	(38,778)	4,768
Programming asset	(64,932)	(36,011)
Prepaid expenses	(10,666)	(6,184)
Accounts payable and accrued liabilities	10,366	4,428
Provisions	(9,864)	(656)
Pension plans and employee-related liabilities	14,808	7,642
Programming liability	-	(5,659)
Deferred revenue and other liabilities	357	9,137
	(98,709)	(22,535)

B. Changes in Liabilities Arising from Financing Activities

	April 1, 2020	Cash flows		Non-cash changes	March 31, 2021
		Capital	Interest and other changes	Other changes	
Repayment of lease liabilities	348,359	(18,199)	(9,409)	11,248	331,999
Repayment of financial obligations	265,430	(27,536)	(16,976)	16,286	237,204
Distributions to non-controlling interests	710	-	-	45	755
Total liabilities from financing activities	614,499	(45,735)	(26,385)	27,579	569,958

OTHER

This section discloses information related to our financial instruments, capital management, related parties, commitments and subsequent events.

24. FINANCIAL INSTRUMENTS

Outlined below are our financial instruments and related financial risk management objectives, our policies and our exposure and sensitivity to financial risks.

ACCOUNTING POLICIES

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Financial assets and financial liabilities are recognized when we become a party to the contractual provisions of the instrument.

Financial assets are classified and subsequently measured at amortized cost or fair value through profit or loss based on both the Corporation's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. Our financial assets are classified and measured as follows:

- Financial assets held for the purpose of collecting contractual cash flows ("held to collect") that represent solely payments of principal and interest ("SPPI") are classified and measured at amortized cost;
- Financial assets that are not considered to be solely payments of principal and interest are classified and measured at fair value through profit or loss ("FVTPL");

Financial liabilities are classified and subsequently measured at amortized cost.

Derivative financial instruments are classified and subsequently measured at FVTPL.

See table below for classification of our financial instruments.

The impairment model is an expected credit loss ("ECL") model, which implies both an earlier recognition of impairment losses and a disclosure of more timely and forward-looking information. Additionally, it is no longer necessary for a loss event to occur before an impairment loss is recognized.

The simplified approach is applied to trade receivables and contract assets that result from transactions within the scope of IFRS 15. Under the simplified approach, a provision based on lifetime ECL is determined by historical loss rates, adjusted for current conditions and forward looking information, and applied to segments of receivable balances at each reporting date. The ECL for all other financial assets is determined by the present value of the cash shortfalls over the upcoming 12-month period.

The measurement of the provision for expected credit losses ("ECL") for our financial assets measured at amortized cost requires the use of complex models and significant assumptions about future economic conditions and credit behaviour.

Supporting Information

A. Classification and Risks Overview

Our activities are exposed to a variety of financial risks: credit risk, liquidity risk and market risk. Our overall risk management program focuses on the unpredictability of financial and economic markets and seeks to minimize potential effects on our financial performance. Risk management is carried out through financial management practices in conjunction with our overall governance practices. The Board of Directors is responsible for overseeing the management of financial risk.

Our financial instruments, the classification, and the nature of certain risks to which they may be subject are as set out in the following table:

	Risks			
	Credit	Liquidity	Market Risks	
			Currency	Interest rate
Measured and classified at amortized cost				
Bonds receivable	X			X
Promissory notes receivable	X			X
Trade and other receivables	X		X	
Investment in finance lease	X			X
Accounts payable and accrued liabilities		X	X	
Financial obligations		X		X
Lease liabilities		X		X
Measured and classified at fair value through profit and loss (FVTPL)				
Cash and marketable securities	X		X	X
Derivative financial instruments	X		X	

B. Credit Risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss. We record a provision for potential credit losses based on an ECL model in accordance with IFRS 9. Actual losses have not exceeded management's expectations in the past. Our maximum exposure to credit risk at March 31, 2021 and March 31, 2020 is the carrying value of these assets.

Cash and marketable securities

We have deposited cash or hold certificates of deposit with reputable financial institutions (members of the Canadian Payments Association or local Cooperative Credit Societies that are members of a Central Cooperative Credit Society having membership in the Canadian Payments Association or, subject to the approval of the Minister of Finance, any financial institutions outside Canada), from which management believes the risk of loss to be remote.

Trade and other receivables

Credit risk concentration with respect to trade and other receivables is limited and managed through a program of credit evaluation and by restricting the amount of customer credit where deemed necessary. Management does not believe that it is exposed to an unusual or significant level of credit risk.

We established a provision for ECL that reflects the lifetime ECL of our trade and other receivables as permitted under IFRS 9 simplified approach. We have a specific policy on credit and collections and guidelines that provide for how the provision should be determined. This is determined by considering our historical loss rates by customer type, adjusted for current conditions and forward looking information. At each reporting period, the amount of expected credit losses is updated to reflect any significant changes in credit risk of trade and other receivables since inception. In making this assessment, we consider both quantitative and qualitative information that is reasonable and supportable, including historical credit loss experience, payments past due over average credit terms by customer type, and forward-looking information such as economic reports.

Consistent with others in the industry, our trade and other receivables are mainly derived from the sale of advertising airtime through agencies. These agencies typically remit their payment over a period exceeding our average credit term of 30 days. As such, a significant portion of our trade receivables are past due but not impaired and the collection period is not necessarily an indicator of credit risk.

Since we are largely funded through parliamentary appropriations, we have determined that we are not subject to the concentration of credit risk typical of broadcasters who mostly rely on commercial revenue. We do not have a material concentration of credit risk with any single customer and mitigate the credit risk of advertising receivables by performing initial and ongoing credit evaluations of advertising customers.

We do not hold any collateral or other credit enhancements on trade and other receivables.

The tables below provide an aging of our customer trade and other receivables and additional information related to the provision for ECL.

Trade and other receivables over 30 days	March 31, 2021	March 31, 2020
31 - 60 days	40,868	24,321
61 - 90 days	1,663	13,700
Over 90 days	19,710	16,906
Total	62,241	54,927

Movement in provision for ECL	March 31, 2021	March 31, 2020
Opening balance	(384)	(506)
Amounts written off during the year as uncollectible	313	281
Net increase in provision for new impairments	(436)	(159)
Balance, end of year	(507)	(384)

Promissory notes receivable and Investment in finance lease

Our promissory notes receivable and investment in finance lease are the result of transactions that occurred in 2003, when we agreed to sell and rent several parcels of land to a wholly-owned subsidiary of the Ontario Teachers' Pension Plan. At the time of the transaction, we ensured that the counterparty met our criteria with regards to credit worthiness and risk, especially given the long-term nature of the receivables. We monitor the collection of the promissory notes receivable and rental payments associated with the investment in finance lease, which are collected on a monthly basis through the CBC Monetization Trust.

Bonds receivable

Under the *Broadcasting Act*, we are allowed to invest any money administered by it in bonds or other securities of, or guaranteed by, the Government of Canada. As such, our bonds receivable are Canada Mortgage Bonds, which have a low credit risk. None of the held to maturity bonds are either past due or impaired.

Derivative financial instruments

The policy on currency risk requires that all significant forward contracts, options and other instruments used to economically hedge a foreign currency exposure will be negotiated with providers holding credit ratings equivalent to or better than that of the major Canadian banks. We place our currency hedging business with different counterparties that meet this criterion.

C. Liquidity Risk

Liquidity risk is the risk that we will encounter difficulties in meeting our financial obligations associated with financial liabilities.

Our approach to managing liquidity risk is to ensure, as far as possible, that we will have sufficient liquidity to meet our liabilities when due, under both normal and stressed conditions without incurring losses. We also manage liquidity risk by continuously monitoring actual and budgeted cash flows. The Board of Directors reviews and approves our operating and capital budgets, as well as large transactions.

We do not have the authority to obtain a line of credit or non-current debt without the prior approval of the Minister of Finance.

The following table presents a maturity analysis of our financial liabilities based on the expected cash flows from the date of our Consolidated Statement of Financial Position to the contractual maturity date. The amounts are the contractual undiscounted cash flows.

	Carrying amount of liability at March 31, 2021	Contractual cash flows			
		Total	Within 1 Year	2 to 5 Years	Over 5 Years
Financial Obligations (Note 16)	237,204	289,326	44,512	178,047	66,767
Lease Liabilities (Note 17)	331,999	448,652	26,814	94,979	326,859
Total	569,203	737,978	71,326	273,026	393,626

	Carrying amount of liability at March 31, 2020	Contractual cash flows			
		Total	Within 1 Year	2 to 5 Years	Over 5 Years
Financial Obligations (Note 16)	265,430	333,838	44,512	178,047	111,279
Lease Liabilities (Note 17)	348,359	481,865	27,498	99,854	354,513
Total	613,789	815,703	72,010	277,901	465,792

D. Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and price risk. We are mainly exposed to currency and interest rate risks.

E. Currency Risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates. We are exposed to limited foreign exchange risk on revenue and expenses denominated in a foreign currency. The majority of these transactions are denominated in US dollars, Euros and British Pounds. The policy on currency risk requires us to minimize currency risk to protect the value of foreign cash flows, both committed and anticipated, from the negative impact of exchange rate fluctuations.

We mitigate this risk by entering into forward exchange contracts. Accordingly, we have limited sensitivity to changes in foreign exchange rates.

In terms of net foreign currency exposure, we are mostly exposed to the US dollar (expressed in Canadian equivalent dollars) as follows:

	March 31, 2021	March 31, 2020
Cash	1,417	1,300
Trade and other receivables	32,794	350
Accounts payable and accrued liabilities	(4,483)	(7,137)
Net exposure	29,728	(5,487)

Exposure to other foreign currencies is immaterial (2020 – immaterial).

F. Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. Our notes receivable, bonds receivable, investment in finance lease, bonds payable, obligations under finance leases and notes payable bear fixed interest rates and, as such, are subject to interest rate risk because the fair value of the financial instruments will be affected by changes in the market rates. However, a change in fair value would not impact our profit or loss.

For our short-term cash balances, we have a policy of maximizing interest revenue. We may place our cash in interest bearing accounts with Schedule I Canadian banks. Consequently, the interest rate risk associated with the cash balances is directly tied to the movements of the Bank of Canada's Key Overnight Lending Rate and to the banks' prime rates. To manage interest rate risk, we deal with a number of banks to obtain competitive rates and to mitigate our exposure to any one particular investment vehicle.

G. Fair Value

The carrying values and fair values of our remaining financial assets and financial liabilities are listed in the following table:

	March 31, 2021		March 31, 2020		Method ¹	Note
	Carrying values	Fair values	Carrying values	Fair values		
Financial instruments measured at fair value through profit and loss on a recurring basis:						
Cash	90,107	90,107	72,386	72,386	Level 1	(a)
Marketable securities	3,802	3,802	-	-	Level 1	(a)
Derivative financial instruments	-	-	1,410	1,410	Level 2	(c)
Financial assets	93,909	93,909	73,796	73,796		
Derivative financial instruments	592	592	-	-	Level 2	(d)
Financial liabilities	592	592	-	-		
Financial instruments measured at amortized cost:						
Bonds receivable (current)	95,678	96,042	85,680	86,090	Level 2	(b)
Promissory notes receivable (current)	3,749	3,749	3,498	3,498	Level 2	(a)
Trade and other receivables	177,841	177,841	138,398	138,398	Level 2	(a)
Investment in finance lease (current)	4,141	4,141	3,878	3,878	Level 2	(a)
Bonds receivable (non-current)	26,687	26,829	-	-	Level 2	(b)
Promissory notes receivable (non-current)	24,106	26,559	27,855	31,682	Level 2	(c)
Investment in finance lease (non-current)	26,204	30,651	30,346	36,216	Level 2	(c)
Financial assets	358,406	365,812	289,655	299,762		
Accounts payable and accrued liabilities	119,578	119,578	115,968	115,968	Level 2	(a)
Financial obligations (current)	35,732	35,732	34,607	34,607	Level 2	(a)
Financial obligations (non-current)	201,472	234,258	230,823	279,374	Level 2	(d)
Financial liabilities	356,782	389,568	381,398	429,949		

¹Method refers to the hierarchy levels described in Note 2 C. Each level is based on the availability of observable inputs used to measure the fair values of assets and liabilities.

There have been no transfers between levels during the year ended March 31, 2021.

(a) The fair values approximate their carrying value due to the current nature of these instruments.

(b) The fair values for bonds that trade in markets that are not considered to be active are based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs.

(c) The fair values related to the various amounts receivable were determined using the expected future cash flows and discounted using published Government bond rates with similar terms and characteristics, adjusted by a factor that reflects the credit worthiness of the various counterparties.

(d) The fair values related to our various financial liabilities were determined using the expected future cash flows and were discounted using published Government bond rates with similar terms and characteristics, adjusted by a factor that reflects our credit worthiness.

25. CAPITAL MANAGEMENT

We are subject to Part III of *the Broadcasting Act*, which imposes restrictions in relation to borrowings and requires authorization from Parliament and approval from the Minister of Finance.

We define capital that we manage as the aggregate of our equity, which consists of retained earnings.

Our objectives in managing capital are as follows:

- To safeguard our ability to continue as a going concern;
- To fund our asset base; and
- To fulfil our mission and objectives for the Government of Canada to the benefit of Canadians.

We manage our capital by reviewing formally, on a regular basis, the actual results against set budgets, and share this information with the Audit Committee and Board of Directors. Our overall strategy with respect to capital management includes the balancing of our operating and capital activities with our funding on an annual basis. We make adjustments to our capital management strategy in light of general economic conditions, the risk characteristics of the underlying assets and our working capital requirements.

Our objectives, policies and processes for managing capital are consistent with those in place throughout 2019-2020.

We are not subject to externally imposed capital requirements.

26. RELATED PARTIES

Our related parties consist mainly of government departments, agencies, Crown Corporations, subsidiaries, our key management personnel or close family members of these individuals, private companies over which we have significant influence, and the Corporate Pension Plan. We are related in terms of common ownership to all Government of Canada created departments, agencies and Crown corporations.

ACCOUNTING POLICIES

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We enter into transactions with these related parties in the normal course of business, on normal trade terms applicable to all individuals and enterprises and at market prices. We record these transactions at fair value.

There are no critical accounting estimates or judgments related to related parties.

We have elected to take an exemption under IAS 24 *Related Party Disclosures* which allows government related entities to limit the extent of disclosures about related party transactions with government and other government related entities.

Supporting Information

A. Transactions with Related Parties Excluding Government-Related Entities

The transactions carried out with related parties were at fair value and are not significant.

In addition, cash payments for our contributions to the defined benefit plans are disclosed in Note 15 E.

There are no amounts owing to related parties at March 31, 2021 (March 31, 2020 – nil) and no expense has been recognized in the current or prior periods for bad or doubtful debts in respect of the amounts owed by related parties.

B. Transactions with Government-Related Entities

We are a Federal Crown Corporation that operates in an economic environment dominated by entities directly or indirectly controlled by the federal government through its government authorities, agencies, affiliations and other organizations (collectively referred to as “government-related entities”). We have transactions with other government-related entities including but not limited to sales and purchases of goods and rendering and receiving of services.

Canada Mortgage Bonds

As described in Note 9, \$122.4 million was invested in Canada Mortgage Bonds (CMB) during the year (March 31, 2020 - \$85.7 million). CMB are issued by Canada Housing Trust (CHT), a special purpose trust guaranteed by Canada Mortgage and Housing Corporation (CMHC), another Crown Corporation, and backed by the Government of Canada.

Contract with other Government-Related Entity

Mauril is a new, free and ad-free digital platform leveraging a wide range of content from the Corporation to help users learn English and French. Financed and endorsed by the Government of Canada, this new tool is designed and deployed by the Corporation, in collaboration with a committee of pedagogical experts. It’s meant to help improve oral comprehension and integrate language knowledge in everyday life. We have received \$3.0 million (March 31, 2020 - \$5.2 million) from the Government of Canada for the provision of services required to create this new platform and acquire content. At the end of the year, \$6.0 million was recorded as deferred revenue (March 31, 2020 - \$5.1 million).

C. Compensation of Key Management Personnel

Key management personnel are those people that have authority and responsibility for planning, directing and controlling our activities. This includes the President and CEO, the Vice-Presidents and the Board of Directors.

The remuneration of the President and CEO and the Vice-Presidents during the year was as follows:

	March 31, 2021	March 31, 2020
Short-term benefits ¹	4,197	4,384
Post-employment benefits ²	2,069	2,294
Other benefits ³	619	437
	6,885	7,115

¹Short-term benefits include wages, salaries, social security contributions, paid annual leave, short-term disability, incentive pay (if payable within twelve months of the end of the period) and other benefit packages (healthcare, life insurance, dental and accident insurance) for current employees.

²Post-employment benefits such as pensions and post-employment life insurance.

³Other benefits include long-term incentive pay, long-term disability, worker’s compensation and termination benefits. Termination benefits that are payable as a result of the Corporation terminating employment before the normal retirement date or an employee’s decision to accept an offer of voluntary departure. Termination benefits include termination payments, severances and long-service gratuity.

The total compensation paid to members of the Board of Directors, excluding the President and CEO, during the year was \$0.2 million (2020 - \$0.2 million).

The remuneration of key management personnel is determined as follows:

- **Members of the Board of Directors**, except the President and CEO, receive meeting fees for Board and Committee meetings based on a fee schedule established by Corporations’ by-laws (as approved by the Minister of Canadian Heritage). The Chair of the Board also receives an annual retainer.
- **The Vice-Presidents’** remuneration is approved by the Board of Directors upon recommendation of the Human Resources and Governance Committee, having regard to the performance of individuals and market trends.
- **The President and CEO** is compensated in accordance with the terms of the Order-in-Council appointing her.

27. COMMITMENTS

A commitment is an agreement that is enforceable and legally binding to either make or receive a payment in the future for the purchase or provision of goods and services. These amounts are not recognized in these consolidated financial statements since we have yet to receive or provide the goods or services contractually agreed upon.

ACCOUNTING POLICIES

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

We are a lessor in several leasing arrangements, which requires management to determine whether the lease is a finance lease or an operating lease.

To classify each lease, management assesses whether the lease transfers substantially all the risks and rewards of ownership. If this is the case, then the lease is a finance lease; if not, then it is an operating lease.

We recognize lease payments received under operating leases as income on a straight-line basis over the lease term under "Other income".

When we are an intermediate lessor, we account for our interest in the head lease and the sub-lease separately. We assess the lease classification of a sub-lease with reference to the right-of-use (ROU) asset arising from the head lease.

If an arrangement contains lease and non-lease components, we apply IFRS 15 to allocate the consideration in the contract.

The determination that an arrangement to lease a portion of a building that we own meets the criteria of an operating lease and that the leased portion of the building does not qualify as investment property under IAS 40 *Investment Property*.

A. Program Related and Other

This note shows amounts to which we are contractually committed, but which do not meet the criteria for inclusion in our Consolidated Statement of Financial Position.

	March 31, 2021	March 31, 2020
Facilities Management	73,610	84,845
Programming	142,592	170,273
Transmission and distribution	18,635	25,321
Maintenance and support	53,246	69,912
Property and equipment and intangibles ¹	2,895	13,230
Other	70,716	77,993
	361,694	441,574

¹Property and equipment and intangibles include an amount of \$0.7 million related to contractual commitments for the acquisition of intangible assets as at March 31, 2021 (March 31, 2020 - \$2.6 million).

The future aggregate payments are as follows:

	March 31, 2021	March 31, 2020
Less than one year	168,262	172,310
Later than one year but not later than five years	152,493	205,310
More than five years	40,939	63,954
	361,694	441,574

Commitments related to financial obligations are disclosed in Note 24 C.

B. Non-Cancellable Leases

The lease component of obligations to lessors is recognized in the Consolidated Statement of Financial Position and presented under "Lease liabilities". The non-lease component of these obligations and operating leases outside the scope of IFRS 16 are presented below.

The future aggregate payments under non-cancellable leases are as follows:

	March 31, 2021	March 31, 2020
Less than one year	19,095	19,738
Later than one year but not later than five years	70,364	71,361
More than five years	335,202	324,394
	424,661	415,493

The amounts presented above include a total of \$423.2 million (2020 - \$412.8 million) representing operating costs and property taxes payable.

C. Revenue-Generating Leases

Operating leases relate to buildings and transmission towers that we own with remaining lease terms between one to 89 years. All operating lease contracts contain market review clauses in the event that the lessee exercises its option to renew. The lessee does not have an option to purchase the property at the expiry of the lease period.

The future aggregate minimum lease receivables under non-cancellable operating leases are as follows:

	March 31, 2021	March 31, 2020
Less than one year	12,473	11,515
Later than one year but not later than five years	48,103	52,699
More than five years	314,611	339,576
	375,187	403,790

In addition to the amounts presented above, we expect to receive amounts related to operating expenses and property taxes under building leases for a total of \$63.3 million (March 31, 2020 - \$78.0 million).